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SOUTH (INNER) AREA COMMITTEE

Meeting to be held in Belle Isle Family Centre, St John & Barnabas Church, Belle Isle Road,
LS10 3PG on
Thursday, 11th November, 2010 at 6.30 pm

MEMBERSHIP

Councillors

D Congreve	-	Beeston and Holbeck;
A Gabriel (Chair)	-	Beeston and Holbeck;
A Ogilvie	-	Beeston and Holbeck;
P Davey	-	City and Hunslet;
M Iqbal	-	City and Hunslet;
E Nash	-	City and Hunslet;
J Blake	-	Middleton Park;
G Driver	-	Middleton Park;
K Groves	-	Middleton Park;

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Shaid Mahmood
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A BRIEF EXPLANATION OF COUNCIL FUNCTIONS AND EXECUTIVE FUNCTIONS

There are certain functions that are defined by regulations which can only be carried out at a meeting of the Full Council or under a Scheme of Delegation approved by the Full Council. Everything else is an Executive Function and, therefore, is carried out by the Council's Executive Board or under a Scheme of Delegation agreed by the Executive Board.

The Area Committee has some functions which are delegated from full Council and some Functions which are delegated from the Executive Board. Both functions are kept separately in order to make it clear where the authority has come from so that if there are decisions that the Area Committee decides not to make they know which body the decision should be referred back to.

A G E N D A

Item No	Ward	Item Not Open		Page No
1			<p style="text-align: center;"><u>PROCEDURAL BUSINESS</u></p> <p>APPEALS AGAINST REFUSAL OF INSPECTION OF DOCUMENTS</p> <p>To consider any appeals in accordance with Procedure Rule 25 of the Access to Information Procedure Rules (in the event of an Appeal the press and public will be excluded).</p> <p>(*In accordance with Procedure Rule 25, written notice of an appeal must be received by the Chief Democratic Services Officer at least 24 hours before the meeting.)</p>	
2			<p>EXEMPT INFORMATION - POSSIBLE EXCLUSION OF THE PRESS AND PUBLIC</p> <p>1 To highlight reports or appendices which officers have identified as containing exempt information, and where officers consider that the public interest in maintaining the exemption outweighs the public interest in disclosing the information, for the reasons outlined in the report.</p> <p>2 To consider whether or not to accept the officers recommendation in respect of the above information.</p> <p>3 If so, to formally pass the following resolution:-</p> <p>RESOLVED – That the press and public be excluded from the meeting during consideration of the following parts of the agenda designated as containing exempt information on the grounds that it is likely, in view of the nature of the business to be transacted or the nature of the proceedings, that if members of the press and public were present there would be disclosure to them of exempt information, as follows:-</p> <p>No exempt items or information have been identified on this agenda.</p>	

Item No	Ward	Item Not Open		Page No
3			<p>LATE ITEMS</p> <p>To identify items which have been admitted to the agenda by the Chair for consideration.</p> <p>(The special circumstances shall be specified in the minutes.)</p>	
4			<p>DECLARATIONS OF INTEREST</p> <p>To declare any personal/prejudicial interests for the purpose of Section 81(3) of the Local Government Act 2000 and paragraphs 8 to 12 of the Members Code of Conduct.</p>	
5			<p>APOLOGIES FOR ABSENCE</p> <p>To receive any apologies for absence.</p>	
6			<p>MINUTES - 22ND SEPTEMBER 2010</p> <p>To confirm as a correct record the minutes of the meeting held on 22nd September 2010.</p>	1 - 6
7			<p>OPEN FORUM</p> <p>In accordance with Paragraphs 6.24 and 6.25 of the Area Committee Procedure Rules, at the discretion of the Chair a period of up to 10 minutes may be allocated at each ordinary meeting for members of the public to make representations or to ask questions on matters within the terms of reference of the Area Committee. This period of time may be extended at the discretion of the Chair. No member of the public shall speak for more than three minutes in the Open Forum, except by permission of the Chair.</p> <p>(10 mins discussion)</p>	

Item No	Ward	Item Not Open		Page No
8	Beeston and Holbeck; City and Hunslet; Middleton Park;		<p style="text-align: center;"><u>EXECUTIVE BUSINESS</u></p> <p>I LOVE SOUTH LEEDS FESTIVAL 2010 - EVALUATION REPORT</p> <p>To receive and consider a report from the Director of Environment and Neighbourhoods providing an overview of the 2010 I Love South Leeds Festival activities that were commissioned through Inner South Area Committee Area Well Being funding.</p> <p>(5 mins presentation / 5 mins discussion)</p>	7 - 14
9	Beeston and Holbeck; City and Hunslet; Middleton Park;		<p>INNER SOUTH WELL-BEING BUDGET</p> <p>To receive and consider a report from the South East Area Manager presenting details of proposed projects and activities to deliver local actions relating to the agreed themes and outcomes of the Area Delivery Plan (ADP).</p> <p>(5 mins presentation / 5 mins discussion)</p>	15 - 20
10	Beeston and Holbeck; City and Hunslet; Middleton Park;		<p>ACTIONS AND ACHIEVEMENTS REPORT</p> <p>To receive and consider a report from the South East Area Manager updating Members on actions and achievements around the Area Delivery Plan since the last Area Committee meeting.</p> <p>(5 mins presentation / 5 mins discussion)</p>	21 - 44
11	Beeston and Holbeck; City and Hunslet; Middleton Park;		<p style="text-align: center;"><u>COUNCIL BUSINESS</u></p> <p>PROPOSED MERGER FOR JOSEPH PRIESTLEY COLLEGE</p> <p>To receive and consider a report from the Director of Environment and Neighbourhoods presenting the Area Committee with information on the merger process to date and future plans.</p> <p>(5 mins presentation / 5 mins discussion)</p>	45 - 50

Item No	Ward	Item Not Open		Page No
12	City and Hunslet;		<p>SOUTH LEEDS SPORTS CENTRE</p> <p>To receive and consider a report from the Strategic Asset Management Service providing a background of the position with South Leeds Sports Centre to accompany the report being submitted by Tiger11.</p> <p>(5 mins presentation / 5 mins discussion)</p>	51 - 64
13	All Wards;		<p>VISION FOR LEEDS 2011 TO 2030 - PROGRESS WITH DEVELOPMENT AND NEXT STEPS</p> <p>To receive a report from Leeds Initiative providing the Area Committee with development progress and the next steps in relation to the Vision for Leeds 2011-2030.</p> <p>(5 mins presentation / 5 mins discussion)</p>	65 - 90
14	All Wards;		<p>THE LEEDS LOCAL INVESTMENT PLAN 2011-15</p> <p>To receive and consider a report from the Chief Regeneration Officer presenting an overview of the draft Leeds Local Investment Plan (LIP) 2011-15.</p> <p>(5 mins presentation / 5 mins discussion)</p>	91 - 96
15	Beeston and Holbeck; City and Hunslet; Middleton Park;		<p>REPORTING HEALTH AND ENVIRONMENTAL ACTION SERVICE ACTIVITIES TO THE AREA COMMITTEES</p> <p>To receive and consider a report from the Director of Environment and Neighbourhoods providing the Area Committee with information on the demand for services provided by the Health & Environmental Action Service (HEAS) with particular focus on the enforcement activities undertaken by the Environmental Action Team (EAT) and Highways & Environmental Enforcement (HEE) team.</p> <p>(5 mins presentation / 5 mins discussion)</p>	97 - 114

Item No	Ward	Item Not Open		Page No
16	All Wards;		<p>GROUNDS MAINTENANCE UPDATE REPORT</p> <p>To receive and consider a report from the Chief Environment Services Officer on progress to date with the procurement of a new grounds maintenance contract commencing 1st January 2012.</p> <p>(5 mins presentation / 5 mins discussion)</p>	115 - 122
17	All Wards;		<p>BRIEFING NOTE ON PROPOSED DELEGATION OF ELEMENTS OF THE STREETSCENE SERVICE</p> <p>The Director of Environment and Neighbourhoods submitted a report which outlined the range of streetscene services that could potentially be delegated to Area Committees.</p> <p>(5 mins presentation / 5 mins discussion)</p>	123 - 128
18			<p>DATES, TIMES AND VENUES OF FUTURE MEETINGS</p> <p>Wednesday 12th January, 2011 (Civic Hall, Leeds, LS1 1UR)</p> <p>Wednesday 9th February, 2011 (Venue to be advised)</p> <p>Thursday 24th March, 2011 (Venue to be advised)</p> <p>(All meetings to commence at 6.30 pm).</p> <p>MAP OF TODAY'S VENUE</p> <p>Belle Isle Family Centre Ltd, St John & Barnabas Church, Belle Isle Road, Leeds, LS10 3PG</p>	

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Agenda Item 6

SOUTH (INNER) AREA COMMITTEE

WEDNESDAY, 22ND SEPTEMBER, 2010

PRESENT: Councillor A Gabriel in the Chair

Councillors J Blake, D Congreve, P Davey,
G Driver, M Iqbal, E Nash and A Ogilvie

17 Chair's Opening Remarks

The Chair welcomed all in attendance to the September meeting of the South (Inner) Area Committee.

18 Declarations of Interest

There were no declarations of interest.

19 Apologies for Absence

An apology for absence was submitted on behalf of Councillor Groves.

20 Minutes - 22 June 2010

RESOLVED – That the minutes of the meeting held on 22nd June 2010 be confirmed as a correct record.

21 Matters Arising from the Minutes

Minute No. 69 – Streetscene Services Change Programme – Update Report

It was reported that a breakdown of litter pickers by Ward had been provided to Members of Beeston and Holbeck, and City and Hunslet Wards, but not Middleton Park. Area Management agreed to raise this issue with Streetscene Services, and request that the information be provided.

Minute No. 70 – Deployment of Community Environment Officers and Support Officers within Inner South

The Deputy Area Manager reported that income from fixed penalty notices was re-distributed back to Environmental Services.

Minute No. 9 – Review of Mobile Youth Provision

Some Members expressed concern that they were still not receiving regular updates on youth services. Area Management agreed to raise this issue with Children's Services.

Minute No. 15 - Dog Control Orders

One Member expressed concern that signs were not being displayed to publicise Dog Control Orders. Area Management agreed to raise this issue with Environment and Neighbourhoods.

22 Open Forum

In accordance with paragraphs 6.24 and 6.25 of the Area Committee Procedure Rules, the Chair allowed a period of up to 10 minutes for members of the public to make representations or to ask questions on matters within the terms of reference of the Area Committee.

One Member of the public requested an update on the future of South Leeds Sports Centre. It was advised that Tiger 11 was in the process of submitting detailed proposals to the Council's Executive Board with a view to running the Centre as a community enterprise. Members of the public emphasised the importance of being able to access local sports facilities and the benefits to the community.

Another member of the public queried the effect of budget cuts across inner south Leeds. One Member reported on the reduction in the Council's area based grant which affected the delivery of some local services. It was advised that the full extent of the budget cuts was dependent on the Comprehensive Spending Review in October.

23 Children's Services Performance Report

The Interim Director of Children's Services submitted a report which provided the Area Committee with various Children's Services performance data disaggregated at Area Committee or Ward level.

The following information was appended to the report:

- Appendix 1 – Number of children in care
- Appendix 2 – Percentage of referrals
- Appendix 3 – Percentage of initial assessments
- Appendix 4 – Core assessments
- Appendix 5 – Common Assessment Framework (CAF)
- Appendix 6 – NEET and Not Known data

The Chair welcomed to the meeting the following officers to present the report and respond to Members' questions and comments:

- Amanda Jackson, Locality Enabler
- Gail Faulkner, Interim Head of Service Delivery (South), Children's Services.

In brief summary, the main highlighted points were:

- Members welcomed the inclusion of local performance information in the report.
- One Member expressed concern about the number of core assessments not completed within 35 working days in City and Hunslet.
- There was concern about the number of referrals to children's social care in the inner south area. Members discussed the effectiveness of early intervention and prevention services in the area and the deployment of joined-up children's services resources against need.
- The Area Committee was informed that Nigel Richardson, the recently appointed Director of Children's Services, was starting work on 30th September.
- Members requested further information about CAF's, particularly around types of engagement with key services, e.g. police and housing.

RESOLVED – That the report and information appended to the report be noted.

(Councillor Nash left the meeting at 7.00 pm during the consideration of this item.)

24 South Leeds Divisional Community Safety Partnership Update Report

The Director of Environment and Neighbourhoods submitted a report which outlined community safety issues in the inner south area of Leeds and actions being taken to address them.

Crime figures for all inner south wards were appended to the report for Members' information.

The Chair welcomed to the meeting, Gerry Shevlin, Area Community Safety Co-ordinator, and Inspector Miller, West Yorkshire Police, to present the report and respond to Members' questions and comments.

In brief summary, the key areas of discussion were:

- Acknowledgement of the positive work undertaken in relation to operation champion and clarification that the total cost was dependent on the type of operation undertaken. Members were informed that the Outer South Area Committee had previously allocated £400 per operation champion.
- A verbal update on burglaries in the inner south area was provided by Inspector Miller. One Member requested a copy of the Burglary Action Plan.

RESOLVED – That the report and information appended to the report be noted.

Draft minutes to be approved at the meeting
to be held on Thursday, 11th November, 2010

25 Well-Being Fund

The Director of Environment and Neighbourhoods submitted a report which contained details of proposed projects and activities to deliver local actions relating to the agreed themes and outcomes of the Area Delivery Plan (ADP).

RESOLVED –

(a) That the report and information appended to the report be noted; and
(b) That the following decisions be made in relation to 2010/11 revenue well being applications:

- St Matthew's Community Centre Feasibility Study – £4,000 approved
- Middleton Regeneration Banners – £1,500 approved.

26 Actions and Achievements Report

The Area Committee considered a report from the South East Area Manager which updated Members on the actions and achievements of the Area Management Team since the last meeting.

The following information was appended to the report:

- Minutes of South Leeds Employment, Enterprise and Training Partnership held on 18th June 2010
- Minutes of South Leeds Children's Services Leadership Team held on 12th May 2010
- A summary of recent activity of the Joint Extended Schools and Services Cluster, including South Leeds Academy
- Minutes of South East Leeds Health and Well Being Partnership meetings held on 27th May and 22nd July 2010
- Minutes of South Leeds Community Safety Partnership (Core Group) held on 23rd July 2010.

Keith Lander, Deputy Area Manager, presented the report and responded to Members' questions and comments.

In brief summary, the main highlighted points were:

- Members briefly discussed re-establishing the community centres sub-committee and the importance of having Ward Member representation from all inner south wards. Councillor Davey expressed an interest in serving on this sub-committee.
- It was reported that development of the Youth Hub had been delayed and other facilities were being explored.
- The South East Area Manager reported that work was being undertaken with Chair's of local partnerships to strengthen joined up working.

RESOLVED – That the report and information appended to the report be noted.

27 Dates, Times and Venues of Future Meetings

To note the following future meeting dates for the 2010/11 municipal year:

* Thursday, 11th November, 2010
(Belle Isle Family Centre, St John and Barnabas Church, Belle Isle Road, Leeds, LS10 3PG)

Wednesday, 12th January, 2011
(Civic Hall, Leeds, LS1 1UR)

Wednesday, 9th February, 2011
(Venue to be advised)

Thursday, 24th March, 2011
(Venue to be advised)

* This meeting was originally scheduled to take place on Thursday, 4th November 2010.

(All meetings to commence at 6.30 pm).

(The meeting concluded at 7.50 pm.)

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Originator: Sarah May /
Keith Lander
Tel: 3951306

Report of the Director of Environment & Neighbourhoods Directorate

Inner South Area Committee

Date: Thursday 11th November 2010

Subject: I Love South Leeds Festival 2010 – Evaluation Report

Electoral Wards Affected:

Beeston & Holbeck
City & Hunslet
Middleton Park

Ward Members consulted
(referred to in report)

Specific Implications For:

Equality and Diversity

Community Cohesion

Narrowing the Gap

Council
Function

Delegated Executive
Function available
for Call In

Delegated Executive
Function not available for
Call In Details set out in the
report

Executive Summary

This report provides an overview of the 2010 I Love South Leeds Festival activities that were commissioned through Inner South Area Committee Area Well Being funding.

Details of the number of young people engaged in the activities, publicity and promotion undertaken, details of the costs of activities against budget provision and recommendations for the future management of the festival are also included within the report.

1.0 Purpose Of This Report

- 1.1 The purpose of this report is to provide the Inner South Area Committee with an overview of the 2010 I Love South Leeds Festival. As well as providing an evaluation of activities carried out this year, there are also recommendations associated with how the 2011 festival could be managed.

2.0 Background Information

- 2.1 In 2006, the I Love South Leeds Festival was established. The main aim of the festival is to develop community cohesion, particularly between different ethnic groups, and greater harmony and understanding between people and places, particularly young people over the summer period. Over time, the festival has evolved to become more of a summer programme of activities for young people and try to address some anti social behaviour issues associated with young people having nothing to do over the summer months.
- 2.2 The festival links in with a number of Inner South Area Committee Area Delivery Plan priorities:
- Increase resident participation in attending and organising community events across the Inner South
 - Improve health and well-being of residents in Inner South Leeds
 - Reduce anti-social behaviour involving young people
- 2.3 Since I Love South Leeds Festival was established, the management of the festival has been undertaken in a variety of ways. For example; a festival coordinator has been employed through Health for All, through the commissioning of activities to various organisations and the provision of funding to LCC Youth Service to spend on activities for the summer. 2009 was the first year in which the South East Area Management have directly managed the event to ensure that local ward Councillors have a greater influence in directing activities to benefit young people living in Inner South Leeds. Due to the success of this, South East Area Management continued to directly manage the festival again in 2010.

3.0 I Love South Leeds Festival 2010

- 3.1 The sections below provide an overview of how the festival was operated over the summer in terms of overall management, publicity and promotional activities and details about the programme of activities provided. The final section under this heading provides some detail around how Area Committee may wish the festival to be managed for 2011.

Festival Management

- 3.2 As in 2010, the I Love South Leeds Festival was managed by South East Area Management Team. The programme of activities which were provided followed the format of both the 2008 and 2009 festivals. The three strands of activity were:
- South Leeds Superstar – a talent showcase for ages eight – 16, which involved a series of auditions held at primary and high schools culminating in semi finals and a grand finale at four community festivals. The age limit was increased this year to allow older young people to participate in the activity
 - Turn It Up – a series of music orientated workshops
 - South Leeds Olympics – a programme of physical and sporting activity sessions

- 3.3 As established in 2009, a steering group continued, which brought together a number of different partners who provide youth activities across Inner South. South East Area Management Team co-ordinated / chaired the meeting and Councillor Gabriel and Councillor Driver continued to attend the meeting on behalf of the Area Committee. The steering group membership comprised of:
- South Leeds Community Radio
 - The Cupboard Project
 - Dance Action Zone Leeds (DAZL)
 - The Hunslet Club
 - Joseph Priestley College
 - LCC Youth Service
 - St Luke's Cares
 - Total Sports Coaching
 - Hamara
 - LCC Community Sports
 - NACRO
 - Extended Services Cluster Co-ordinators
- 3.4 Initially, the steering group was well attended by a number of different partners but once the funding had all been allocated, attendance seemed to dwindle. It was hoped that once the festival had taken place that there could be a possibility of the steering group continuing to look at youth provision and youth activity. If this is to happen in future, the Terms of Reference for the steering group would need to change to ensure that this is reflected and also the discussion focus of the group would also slightly need to alter to cover this wider remit.
- 3.5 LCC Out of School Activities Team who manage the Breeze events for young people across the city were also invited to attend the steering group but did not participate. It is still felt that having someone representing Breeze would strengthen the steering group and especially the connections between South Leeds Superstar and Breeze Has Talent. Negotiations did take place around this outside the meeting and a prize of a performance at the Find Your Talent finals was secured for the winner of South Leeds Superstar.
- 3.6 As in 2009, pots of funding were allocated and organisations were commissioned to deliver festival activities. Organisations were invited to submit an Expressions of Interest for the activity which they wished to deliver. The EOI's were initially assessed by South East Area Management Team and any questions that arose from the EOIs would then be fed back to the applicants prior to being presented to a small assessment panel comprising of Councillors Gabriel, Ogilvie and Driver.

Publicity & Promotional Activities

- 3.7 A number of different publicity and promotional activities took place over the summer to promote the festival. As highlighted in last years festival report, there wasn't to be any launch or finale event to save on costs and staff time, as the management of the events were found to be very time consuming with a minimal number of people in attendance.
- 3.8 A number of billboard and bus stop posters were located across Inner South to try to maximise the number of people who would see festival advertising and hopefully therefore be interested in getting involved at the events. In terms of having a high impact the advertising was very visual and located in key points where a lot of people

would be able to see the information – the posters were displayed on Dewsbury Road, Elland Road, White Rose Centre and Penny Hill Centre in Hunslet. However, it is not clear if this did have an impact on the numbers of attendees participating in festival activities.

- 3.9 As in previous years, there were a number of I Love South Leeds Festival activity booklets produced, 1500 in total, and distributed across a number of different locations across Inner South Leeds and also sent directly to the mailing list that had been produced when people had registered their interest in being kept up to date on the activities. 1200 A5 leaflets were also produced encouraging young people to sign up to the activities or access the website to find out more about what is going on in their neighbourhood across the summer. The full listing of I Love South Leeds Festival activities were also listed in all of the Extended Services Cluster Booklets which were distributed to school pupils across Inner South Leeds.
- 3.10 This year, instead of having a stand alone website for the festival, a page was set up on the Leeds City Council website. The festival also was promoted on the front page of the Council's website, which attracted 283,708 unique visits in September alone. From having the information on the site, Area Management did receive a number of calls from parents interested in registering their children on to activities. It is felt that future promotion of the activities should be done through this mechanism in future rather than having a separate festival website.
- 3.11 Each festival activity also provided it's own publicity and promotion in terms of leaflets and posters to try and attract young people to sign up to activities taking place as part of the festival programme. It is still felt that this is required alongside the promotion of the festival as a whole to increase the awareness of what's going on in the area.

Festival Activities

South Leeds Superstar delivered by St Luke's Cares

- 3.12 This year, the age range for South Leeds Superstar was increased from eight – 11 up to eight – 16 to allow the young people from the local high schools to participate. Of the two high schools that cover the area, South Leeds Academy participated but Cockburn High already had a similar project in place for the young people who attend the school and declined the invitation to be part of South Leeds Superstar. 18 schools participated in the audition process.
- 3.13 879 young people auditioned for the event, which is slightly up on the figures of 864 of 2009. Two community auditions were held at St Luke's Church and Belle Isle Family Centre. 34 young people auditioned at the community venues but it was felt that some primary schools who decided not to participate did not publicise the community auditions enough or at all in some cases. It's felt that for 2011 South Leeds Superstar that there should only be one community audition held in a central location.
- 3.14 The majority of the semi finals went well at the community festival and galas. However, there were a number of issues at Hunslet Festival with the safety of the stage and also technical issues with the PA System. There was a lot of positive feedback from all the people at the community festivals, saying how good they thought the events were and that they made good entertainment.

Turn It Up delivered by South Leeds Community Radio

- 3.15 This year's Turn It Up programme was significantly reduced from the one that operated in 2009. Rather than a programme of 22 workshop sessions taking place,

six sessions operated. However, additionally to that, six taster sessions were established to try and encourage young people to participate in the activities taking place over the summer. The tasters sessions engaged with 629 young people in total, as well as connecting groups of young people at risk of becoming NEET.

- 3.16 In terms of the programme of activities which were provided, the sessions comprised of:
- Have a go at DJing
 - Make your own music programme for radio
 - Funky Samba and Hip Hop Band
 - Make Your Own Music CD
 - Singing and songwriting
 - Have a go at DJing
- 3.17 The sessions took place in venues across the three wards – Hunslet Club, South Leeds Community Radio, Belle Isle Working Mens Club, South Leeds Learning Centre, Hamara and Cottingley Community Centre. Of the six sessions that took place, a total of 96 young people engaged in the activities. This compares to a total of 200 people participating in the 22 different sessions that took place in 2009.
- 3.18 In terms of the composition of participants being involved in the sessions, the majority of young people in attendance came from an LS11 postcode area, there was 45% of girls and 55% boys and 45% of the young people came from BME backgrounds.

South Leeds Olympics Dance Sessions delivered by DAZL

- 3.19 DAZL were commissioned to deliver 15 half day dance workshop sessions, to hopefully attract 250 young people to participate in the sessions. The activities attracted 177 young people and a number of the young people are now involved in other DAZL activities taking place across Inner South Leeds. All of the sessions took place apart from one scheduled for 15th August at Beeston Parish Centre, this was due to a funeral taking place and was felt that the session would be too noisy to run alongside the ceremony.

South Leeds Olympics Middleton Mile delivered by Total Sports Coaching

- 3.20 This year's Middleton Mile was commissioned to Total Sports Coaching to run. Total Sports have worked with a number of the Extended Services Clusters in the past and it was felt that the organisation had the right skills to be able to connect with young people in the area and deliver on this particular project. In all, there was a total of 47 people who participated in this years Middleton Mile event. Total Sports decided that rather than the event just to be about the mile, they tried to make it into a more community cohesion orientated event but a number of organisations did not show up on the day and therefore were less stalls than first anticipated. Total Sports worked closely with a number of partners to promote and stage the event including Friends of Middleton Park, Extended Services, Middleton Children's Centre and Healthy Communities Service. The family fun run aspect of the event seemed to work better than the primary and high school age ranges, so if this activity is to continue in future then this should be focussed on.

South Leeds Olympics Sports Week delivered by LCC Sports & Active Recreation

- 3.21 The sports week was a new edition to the South Leeds Olympics programme. The sports week provided a series of sporting activities for young people aged eight – 12 at Cockbun High School. The number of young people who attended were a lot lower than anticipated – 26 young people in total attended the activities over the week. It

was hoped that a high number would be in attendance due to the success of the Sports Week programme which was operated in February half term which attracted over 90 young people. The programme of activities included athletics, rounders, badminton, dodgeball and cricket. A number of local sporting clubs were approached to get involved but the only local club who participated was Hunslet Nelson Cricket Club. It was felt that a combination of factors could have led to poor attendance at the session including the session being free and therefore could be devalued by parents, contact details which were added on to the promotional materials and communication with the schools in terms of some school contacts not being able to provide parents with details about what was happening.

South Leeds Olympics Football Tournament delivered by The Cupboard Project

- 3.22 This is the second year which The Cupboard Project have delivered this activity. The event took place on Thursday 26th August at John Charles Centre for Sport. 12 teams in total participated in the competition, with the majority of young people participating in the 15 – 19 age group. There was a good mix of young people involved from different ethnic backgrounds, however, there were a number of girls that turned up on the day but they didn't want to get involved with playing in the competition.

Festival Budget and Costs

- 3.23 There was an original allocation of £44,000 set aside by Area Committee for festival activities. Due to the levels of commitments which Area Committee had put in place, it was decided that the budget would be reduced by £9,000 to a total of £35,000. The impact that this had was that the Turn It Up programme was reduced by £6,000 and the budget for publicity and promotional activities was also reduced by £3,000. The table below highlights the amount spent on each of the I Love South Leeds Festival activities in 2010. Any underspend will be returned to the ward pots to be allocated on other area based projects.

Activity	Allocation	Amount Spent	Variation
Publicity & Promotional	£7,000	£4,312.12	-£2,687.88
South Leeds Superstar	£10,000	£8,630.83	-£1,369.17
Turn It Up	£6,000	£6,285	£285
SLO – Sports Week	£5,200	£5,200	£0
SLO – Football Tournament	£1,558.20	£1,558.20	£0
SLO – Dance Sessions	£2,500	£2,500	£0
SLO – Middleton Mile	£2,300	£2,300	£0
TOTAL	£34,558.20	£30,786.15	-£3,772.05

- 3.24 A total of £4,213.85 will be provided back to Inner South Area Committee Ward Pot allocations, as the full allocation of £35,000 wasn't totally committed towards festival projects.

Proposals for 2011 I Love South Leeds Festival

- 3.25 It is proposed that the Area Committee explores the option for closer involvement of the Extended Services Clusters and the activities fund which is available for summer 2011. This fund is a substantial amount with a full programme and the joining up with some of the Area Committee's well-being funds allows for several benefits:
- Reduce and avoid any duplication of activity and publicity
 - Efficiencies made in project co-ordination
 - An increased co-ordinated and consistent approach to providing activities for young people during summer holiday times.

- The Area Committee support being recognised for all or a large proportion of activities for young people in Inner South.
- Enables both the activities to be more effectively delivered as well as the overall programme to be more effectively co-ordinated and promoted.
- A greater return for the Area Committee's well-being monies since the small amount of well-being monies could be more than substantially matched by one or more of the clusters. In one case it is estimated that one cluster could provide approx 47k's worth of activity in return for the amount (however small) that the area committee is able to contribute.

Although a full proposal would need to be brought to this Area Committee the joint venture could mean that

- the Extended Schools Clusters would work closely with not only the body they directly report to, but also work closely with the Area Committee in developing the programme of activities
- free up the Area Management Team for other initiatives if the festival is organised through the cluster
- whilst the South Leeds Olympics and Turn It Up strands of the festival would be disbanded, if there was interest in it the activities fund could provide some music and sporting activities as part of their activity programme.
- The I Love South Leeds branding, if this was deemed positive and desirable by Members and Clusters, could be continued to be used.

3.26 If Members were interested in exploring this idea, then the Area Management Team would work with one or more clusters to put together a proposal including costs. The Clusters would need to approach partners and consult with their own committees on the idea prior to submitting a fuller proposal.

Members are invited to raise any points that would need covering in the proposal however some identified at this stage would include:

- Would all clusters be involved in benefiting and contributing to a joined up proposal?
- Is it possible to have one cluster co-ordinating the programme in conjunction with other clusters and be under the overview of the Area Committee?
- What activities fund monies are secured for next year?
- To what extent could Junior Superstars be integrated (and/or funded by the Cluster) but the successful model of previous years be retained?
- What risks are there to consider?

3.27 Whether the above proposal becomes accepted or not, the Area Committee is still requested to consider re-commissioning South Leeds Superstar. This particular project has been immensely popular over the past five summers it has been in operation and links directly into the community festivals taking place across Inner South Leeds. To operate South Leeds Superstar and also provide a contribution to community festivals and galas hosting the event, it costs in the region of £9,000 to do this.

4.0 Implications For Council Policy and Governance

4.1 There are no specific implications for Council Policy and Governance associated with this report.

5.0 Legal and Resource Implications

- 5.1 Any legal implications associated with this report will relate to funding which may be allocated towards any aspect of I Love South Leeds Festival. These will be picked up through the production of a funding agreement and project delivery statement.
- 5.2 Dependant upon the decision which Area Committee makes about the future management of the festival, this will have an impact on any potential resource implications in terms of time spent by officers of South East Area Management Team working on this project.

6.0 Recommendations

- 6.1 The following recommendations are associated with this report:
- 1) Inner South Area Committee are requested to note the content of this report
 - 2) Consider the proposals for the future management of I Love South Leeds Festival
 - 3) Request that Area Management works with one or more Extended Services Clusters on a proposal (for Area Committee consideration) on a joined up approach to summer holiday activities in 2011.
 - 4) Indicate whether or not South Leeds Superstar should be re-commissioned for 2011 either as part of the proposal with Extended Schools Clusters or independently, should the proposal with the Clusters not be approved.
 - 5) To approve up to 9k of indicative costs for South Leeds Superstar.

Background Papers

- *I Love South Leeds Festival Evaluation Report – November 2009*

Report of the South East Area Manager

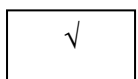
Inner South Area Committee

Date: Thursday 11th November 2010

Subject: Inner South Well-Being Budget

Electoral Wards Affected:

Beeston & Holbeck
City & Hunslet
Middleton Park



Ward members consulted
(referred to in this report)

Specific Implications For:

Equality and Diversity

Community Cohesion

Narrowing the Gap

Council
Function

Delegated Executive
Function available
for Call In

Delegated Executive
Function not available for
Call In Details set out in the
report

Executive Summary

This report provides the latest financial position statement on the 2010/11 Inner South Area Well-Being Budget for both capital and revenue funding streams.

The report also puts forward projects for Area Committee in principle approval.

1. Purpose of this report

- 1.1 This report provides an overview of the Well-Being fund revenue and capital budgets for the Inner South Area.

2. Revenue funding available for 2010/11

- 2.1 The current position of the Inner South Area Committee revenue budget is:

Revenue Budget Details	Amount
Inner South Budget for 2010/11	£255,761
Carry Forward balance from 2009/10	£130,369
Total Budget for 2010/11	£386,130
Total Commitments for 2010/11 to date (1 st November 2010)	£327,642
Amount for new projects (1 st November 2010)	£58,488

3. Small Grants Approvals

- 3.1 Members are asked to note the following small grant applications made to the Area Committee which have been approved. The position below is correct at the time of writing this report:

Project	Delivery organisation	Ward	£	Theme
Training kit for under 8s rugby team	Hunslet Warriors Junior Rugby Team	All inner south	494	Health and Wellbeing
Demonstrate day	St Lukes Cares	Beeston & Holbeck	150	Culture
Community action	Whiterose Residents Association	Beeston & Holbeck	500	Harmonious Communities
Community carols – Middleton Circus	Middleton Christmas Carols Group	Middleton Park	500	Harmonious Communities

4. ADP Commissioning Pots

- 4.1 There have been no projects approved via the commissioning process since the last meeting of the Area Committee.
- 4.2 The table below provides an update on the balance of the ADP theme commissioning pots since the last Area Committee meeting in September:

ADP Commissioning Pots	Beeston & Holbeck		City & Hunslet		Middleton Park	
	Allocation	Balance	Allocation	Balance	Allocation	Balance
Environment	£3,000	£3,000	£3,000	£3,000	£3,000	£105
Enterprise and Economy	£3,000	£3,000	£3,000	£3,000	£3,000	£3,000
Health and Wellbeing	£3,000	£3,000	£3,000	£3,000	£3,000	£0
Learning	£3,000	£2,608	£3,000	£2,755	£3,000	£2,412
Harmonious Communities	£4,000	£0	£4,000	£0	£6,000	£0
Thriving Places	£5,000	£46	£5,000	£46	£5,000	£5,000

4.3 Members are asked to approve the transfer of £500 from each of the Environment, Enterprise and Economy, and Health and Wellbeing thematic pots for each of the Beeston and Holbeck and City and Hunslet Wards to the Thriving Places thematic pot for these two wards so that community safety projects (e.g. light timers) can be delivered in the current financial year. The Members of the relevant Ward(s) will be asked for their approval of expenditure for projects via the agreed commissioning process.

5. Ward Pot Allocations - revenue

5.1 The table below provides an update of the latest position with the ward pot balances:

Ward	Revenue Ward pot balances at 1 st November 2010
Beeston & Holbeck	£19,549.63
City & Hunslet	£29,973.79
Middleton Park	£8,964.65

There are no projects for revenue funding submitted to this meeting so the balances noted above remain the same.

6. Revenue funding currently available

6.1 The total amount available for new projects for each Ward which includes the Ward pot balances and the unallocated balances in the thematic pots is shown in the table below. The figures exclude the unspent balances in the pots allocated for community skips, community engagement and consultation and small grants.

Unallocated balances	Beeston & Holbeck £	City & Hunslet £	Middleton Park £	Total £
Thematic pots	11,654	11,801	10,517	33,972
Ward pots	19,550	2,974	8,965	58,488
Total	31,204	41,775	18,077	92,460

7. Approval of new revenue project applications

6.1 I Love South Leeds Festival 2011

Further to the report on the I Love South Leeds Festival 2010 and the proposals for 2011 presented as an earlier agenda item to this meeting, the Area Committee is requested to endorse the proposals for this project ie:

- 6.2 Request that Area Management works with one or more Extended Services Clusters on a proposal (for Area Committee consideration) on a joined up approach to summer holiday activities in 2011.
- 6.3 Indicate whether or not South Leeds Superstar should be re-commissioned for 2011 either as part of the proposal with Extended Schools Clusters or independently, should the proposal with the Clusters not be approved.
- 6.4 To approve up to 9k of indicative costs for South Leeds Superstar. The Ward splits would be £3,000 for each Ward.
- 6.5 **Members are requested to agree this proposed funding (set out in the above paragraphs) on an in principle basis from the 2011/12 wellbeing revenue budget subject to the allocation to the Inner South Area Committee.** Depending on the unspent balances in the commissioning pots, some of the funding for the 2011 Festival could be allocated from 2010/11 funding towards the end of the current financial year especially as some preparations may be needed prior to beginning of 2011/12.

7. Capital funding available for 2010/11

- 7.1 There are no new applications for any capital funding to be presented at this Area Committee.

Capital Budget Details	Amount
Inner South Capital Programme 2004/05 – 2010/11 (revised programme amount May 10)	£710,900
Total Capital Programme Commitments to date (1 st November 2010)	£590,740
Amount remaining for Ward Pots to date (1 st November 2010)	£120,160
Ward	Capital Ward Pot allocations at 1st November 2010
Beeston & Holbeck	£53,213
City & Hunslet	£70,529
Middleton Park	-£3,582

7.2 Middleton Park Ward are currently over allocated due to the citywide reduction of the well being capital allocation. This will be monitored throughout the year and adjusted if any projects come in underspent.

8. Implications for Council Policy & Governance

8.1 There are no specific implications for Council Policy and Governance associated with this report.

9. Legal & Resource Implications

9.1 Legal implications as a result of this report will be reflected in any subsequent Funding Agreements for projects funded from the Inner South Well being Budget allocation.

9.2 Resource implications will be that the remaining balance of the Well being Budget for revenue will be reduced and remaining balance of the Well being Budget for capital will be reduced as a result of any projects funded.

10. Recommendations

10.1 The Inner South Area Committee are requested to

- a) note the content of this report
- b) Consider for approval the transfer of £500 from each of the Environment, Enterprise and Economy, and Health and Wellbeing thematic pots from each of Beeston and Holbeck and City and Hunslet Wards to the Thriving Places pots for each of these two Wards
- c) Consider for in principle approval the proposals to the revenue wellbeing budget for the I Love South Leeds Festival 2011 as outlined in the I Love South Leeds Festival report presented at this meeting and 6.5 of this report.

Background papers

- South (Inner) Area Committee Well-Being Budget Report, 22nd September 2010

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Originator: Steve Ross

395 1305

Report of the South East Area Manager

Inner South Area Committee

Date: Thursday 11th November 2010

Subject: Actions and Achievements report

<p>Electoral Wards Affected:</p> <p>Beeston & Holbeck City & Hunslet Middleton Park</p> <p><input type="checkbox"/> Ward members consulted (referred to in this report)</p>	<p>Specific Implications For:</p> <p>Equality and Diversity <input type="checkbox"/></p> <p>Community Cohesion <input type="checkbox"/></p> <p>Narrowing the Gap <input type="checkbox"/></p>
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Council Function	<input type="checkbox"/>	Delegated Executive Function available for Call In	<input checked="" type="checkbox"/>	Delegated Executive Function not available for Call In Details set out in the report	<input type="checkbox"/>
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Executive Summary

This report provides Members with an update on actions and achievements of the Area Management Team relating to priorities and work of the Area Committee since the Area Committee meeting in September 2010. It also provides information on current ongoing projects.

Purpose of this report

1. Members will recall that the refreshed Area Delivery Plan was approved at the March 2010 Area Committee with ward meetings serving to focus on ward specific actions within the plan.
2. This report provides Members with an update on actions and achievements around the Area Delivery Plan since the last Area Committee meeting, it also provides members with an overview of the current projects that the Area Management Team are working on.

Background Information

3. The ADP for 2008/9 – 2010/11 has been developed following the headings contained within the Leeds Strategic Plan and the Vision for Leeds. It is a local expression of the city's commitment to the Local Area Agreement and partnership working. The themes of the ADP are:
 - Culture
 - Harmonious Communities
 - Enterprise and Economy
 - Transport
 - Environment
 - Health and Wellbeing
 - Thriving Places
 - Learning.
4. The Area Delivery Plan for 2008-11 was approved by this Area Committee and a refreshed version of the plan was endorsed by the Area Committee on 25th March 2010.
5. Several partnerships will be responsible for reporting performance against particular ADP priorities. The Area Committee has nominated a Member representative to participate in the work of these partnerships and to act as the link between the Partnership and the Area Committee. The current member representatives are:
 - South East Divisional Community Safety Partnership: Councillor Groves
 - South Health & Well-Being Partnership: Councillor Groves
 - Children Leeds South East Partnership: Councillor Gabriel
 - South Leeds Enterprise, Employment and Training Partnership (SLEET): Councillor Driver

Culture

Community Centres

6. Further to previous Area Committee meetings, a meeting of the Inner South Community Centre Sub Committee was held with one Elected Member attending. There was a discussion about various practical issues in relation to some community centres.

Enterprise and Economy

South Leeds Employment, Enterprise and Training Partnership (SLEET)

7. The last meeting was held on 7th October and the minutes are attached at Appendix 1.
8. The main items discussed at the meeting include:

- Proposals for the future commissioning of Welfare to Work programmes. Successful organisations will be announced at the end of November.
- Universal Credit to merge all current working age benefit payments, Housing Benefit/Council Tax and Tax Credits into a single credit.
- New measures are to be introduced to help people off benefits and into work
 - Enterprise Allowance will be introduced in the next few months and encourage people to move into self-employment with some benefit payment remaining in place for up to six months.
 - Work Clubs to encourage more sharing of skills and experience
 - Work Together to promote volunteering as a way of developing work skills.
- Worklessness action plans – an update was provided. A survey has been carried out in Holbeck to identify the barrier stopping people getting back to work
- NEET agenda (Not in Employment, Education or Training) – SLEET group to work together to provide some practical solutions to address issues around NEET and the family agenda

Learning

Children Leeds Partnership

9. The minutes of the meeting held on 7th October will be available once they are approved at the next meeting of the Partnership in November.

Environment

10. The Inner South Environmental Co-ordination Group has yet to resolve how the multi-agency two day intensive clean ups are delivered given the ending of the Environmental Pride Teams in inner South.

Health and Wellbeing

South East Health & Wellbeing Partnership

11. The last meeting was held on 30th September and the minutes of the meeting are at Appendix 2.
12. The main item on the agenda at that meeting was the First Contact Signposting Scheme proposal for Leeds. First contact is a multi agency referral checklist used to increase access to and take up of services to enable people to stay safe and independent in their own homes. There are schemes currently operational in Nottingham and Newcastle. Aimed at the over 50s if a member of staff from any partner agency goes into a home e.g. police, fire fighter etc they complete a simple checklist to find out if the person has any other particular needs for services such as fire safety check, home security check, home repairs or mobility adaptations, energy saving improvements, confidential advice etc. It is run through a contact centre and funded by various organisations.

The benefits and objectives of the scheme are:

- It maximises the opportunity of the existing contacts that frontline staff have with people
- Gives frontline staff a tool to effectively refer people to preventative services
- People are helped to stay safer and more independent in their own homes by giving them easy access to a range of services

- People will get to where they need to without getting lost in the system (this is crucial as signposting can sometimes occur with little or no contact)
- Provide access to advice, information and services which enables choice and control for people
- Provide a streamlined service within the home where the person is made aware of accessible services
- Provide a service to hard to reach people
- Reduce the risk of accidents within the home and reduce hospital admission
- Identify gaps in service
- Facilitate partnership working within the statutory and voluntary sector, widening the knowledge of local community initiatives
- Determine issues affecting older people and ways of reducing the impact of these

Thriving Places

Operation Champion

13. Operation Champion took place on the 14th/15th September in the Manor Farms and Westwoods. Both areas benefited from the provision of skips funded by the Inner South Area Committee and Aire Valley Homes. The Probation Service cleared overgrown pathways in the Manor Farms. The AVH Estate Caretakers and Leeds City Council Environmental Pride teams assisted in a clean up on both areas. The Environmental Action Team delivered letters in relation to ongoing evidence gathering relating to burning waste on the Manor Farms. They also re-visited fly tipping sites to gather evidence where possible.
14. The Neighbourhood Policing Team did joint visits to ASB perpetrators with AVH and ASBU staff. They also provided crime reduction advice via the Aire Valley Homes mobile office. The Safeguarding team visited 12 addresses of victims/perpetrators of either Domestic Violence or hate crime. The Licensing Department visited 16 premises and issued 2 Fixed Penalty Notices to premises who sold alcohol to under age people. Civilian warrants visited 22 addresses; from this 1 person was arrested and 4 people made payments. HMRC visited 8 premises and quantities of illegal cigarettes were seized. DVLA did a sweep of the estate and issued tickets on 3 untaxed vehicles.
15. The Arson Task Force carried out 3 Home Fire Safety Checks and delivered information about fire safety to all homes across the estate. They also gave talks at assemblies at Westwood and St Mary's primary schools with ASBU and Police. St Phillip's school also had an assembly and was attended by the Hot Oil Display Unit to warn parents and children about the dangers of chip pan fires. The Youth Service mobile unit was in the area on both days.

Divisional Community Safety Partnership (DCSP)

16. The DCSP has benefited from the involvement of Elected Members with a Community Safety Champion representing the Area Committees on the DCSP. As a result of this involvement, the Area Committee now receives a summary of the minutes of each DCSP and the opportunity to raise issues through the Community Safety Champion. The last meeting of the DCSP was held on 22nd October and the minutes are not yet available.
17. In order to enhance this relationship, a model has been developed that will allow the Champion to play a fuller role in problem solving with the partnership through

contributions to Tasking meetings. This would involve regular attendance at both Beeston/Holbeck/Hunslet and Belle Isle/Middleton Tasking meetings. Their task during the meeting will be to represent the views of relevant ward members and enhance existing channels of communication between Members and officers. The Champion will also have a quality assurance role where they assist in tackling issues that are not making progress by taking these up with the appropriate senior officers in partner agencies. Members are asked to support a trial of this approach to be reviewed in six months. An outline role profile has been produced that shows the expectations of the role – see appendix.

Aire Valley Homes

18. The Chief Officer of Aire Valley Homes has expressed an interest in attending this and future meetings of the Inner South area Committee to provide a verbal update on current issues, discuss the evolving role of ALMOs and provide an opportunity for Members to raise and have a response to questions and concerns.

Youth activities

19. The Youth Bus run by St. Lukes Cares on behalf of the Area Committee worked with 400 young people during September across the three wards including the Manor Farms, West Granges and Sissons/Throstles neighbourhoods in Middleton Park Ward, the Arthingtons, Balmorals and Brett Gardens neighbourhoods of City & Hunslet Ward, and the Cottingley, Cardinals and Normantons neighbourhoods of Beeston & Holbeck Ward. Their report is at appendix 3 and the youth bus staff are available to meet Members for each ward.

Regeneration

Beeston Hill & Holbeck Regeneration

Single Regional Housing Pot Funded Acquisition and Demolition Programme

20. At its meeting of 25th August the Council's Executive Board approved recommendations that action on the Holbeck phase 4 acquisition and demolition scheme should be suspended pending a full review of the scheme in consultation with the local community and local ward members. In addition option appraisals have been undertaken on Cross Green Phase 3 and the Garnets schemes with the aim of establishing the most positive outcomes for local communities in the short and medium term. This has been necessary in light of the shortfall in funding required to complete the whole programme and the fact that the available funding must be spent by March 2011.
21. The adjustment of the cash flow on the programme has allowed the acceleration of demolitions on the on the projects which are nearing completion. Recommendations will be made to the Council's Executive Board at its meeting of 8th December on the future of the three schemes which have been the subject of the review.

Acquisition and Demolition schemes progress					
Scheme	Number Acquired or agreed to sell	Privately owned properties without agreement to sell	Phased demolitions	Numbers ready for demolition	Progress/comments
Beverleys	All acquisitions complete	0	ongoing	6	Site to be cleared during October. Chevin Housing Association aiming to start on site November 2010 to develop 55 new affordable homes
Holbeck phase 1	All acquisitions complete	0	ongoing	28	Site to be cleared before end March 2011. Seeking to identify funding to plant wild flower meadow in spring 2011 pending funding availability for redevelopment.
Holbeck phase 2	Acquisition of final commercial property agreed	0	ongoing	8	
Holbeck phase 3	All acquisitions complete	0	ongoing	8	
Scheme	Number Acquired or agreed to sell	privately owned properties without agreement to sell	Phased demolitions/numbers ready		Progress/comments
Holbeck phase 4	2	12	No complete blocks in LCC ownership		Under review Recommendations to be considered by Executive Board at its meeting of 8 th December
Garnets	29	15	No complete blocks ready for demolition. Phased demolition expected to commence Feb/March 2011		Under review Recommendations to be considered by Executive Board at its meeting of 8 th December

Housing PFI

22. The Beeston Hill & Holbeck Housing PFI project will comprise construction of 275 new council homes across Beeston Hill & Holbeck, refurbishment of 400 existing homes (and the Ingram Court sheltered scheme) with environmental improvements in the estate areas of Holbeck. All elements will be serviced and maintained to 'as built' standards by the PFI contractor for a period of 20 years.
23. Final Tenders have now been received from the bidding PFI consortia. These are being evaluated by the Council so that a Preferred Bidder can be selected and a Final Business Case (FBC) completed for review by the Homes and Communities Agency. Following approval of the FBC the Preferred Bidder can be announced and it will submit planning applications.
24. The timetable for the project now anticipates a 'financial close' to procurement by the end of March 2011, to allow for a commencement of PFI works and services in the early summer.
25. Ward members for Beeston & Holbeck and City & Hunslet have been briefed in detail on this, in early September.

Investment Partnership South Leeds (IPSL)

26. Because of delays in developing the draft strategy the timetable predicted at the last Area Committee has slipped. The Partner Engagement Group (PEG) meeting planned for September was postponed and it is now anticipated to go ahead before the end of the year. A report on the draft investment strategy is expected to be presented to a future meeting of the Inner South Area Committee.

Harmonious Communities

Cardinals

27. The area management team continues to co-ordinate multi-agency activity on the Cardinals estate which includes a weekly walkabout to identify and tackle a range of environmental, tenancy management issues and other issues. The walkabouts are attended by a range of agencies and a local active resident.

Community Engagement

28. We are currently working to adopt the use of the Citizens' Panel as a basis from which to undertake resident consultation, and to develop web content to underpin other engagement activities. This work complements the Area Committee's engagement with local communities by increasing the number and demographic representation of local people contributing. It also allows for consistency of approach within Leeds across the Area Committees.

Leeds Ahead support to community groups

29. Leeds Ahead had previously been working with Connaughts to support a number of the residents groups but as this possibility is no longer open they are in the process of identifying support by promoting this with their business members base and they are trying others as well to make a positive match with the groups.

Middleton Regeneration

The following is a summary received from re'new of their work in Middleton.

Middleton Regeneration Board

30. The Board met in September to agree a refreshed set of priorities that will be the focus of its attention for the remainder of this year (2010/11). The five priorities that were agreed were:
- Improving environmental conditions and feeling of safety in Middleton
 - Raising aspirations of young people through 'life coaching' careers advice and local mentoring opportunities, reducing the number of young people who are NEET
 - Promoting healthy lifestyles
 - Securing the appropriate development of housing land sites in the area
 - Improve Community Engagement
31. These priorities will be shared with the local community at the forthcoming Celebration event in October. Local people will have the chance to tell us which they feel is the most important to them and how they can get involved in helping us achieve our goals. These priorities will also address issues around integrated working, effectiveness, efficiency savings and improved community engagement.
32. We have now secured commitment from StreetScene at a local Neighbourhood level in helping us to deliver better environmental services.
33. ASDA continue to work closely with us on any local project activities. Sainsbury's have also shown an interest in getting more involved in our work.
34. It has now been agreed that re'new's Regeneration Partnership Manager will spend two days a week based in Middleton Family Centre and one day hot-desking at Dewsbury Road One Stop Centre. This will enhance existing good working relationships in the Neighbourhood and ensure that this work is connected to the wider work in SE Leeds generally.

Middleton Community Network

35. Recruitment to the network will start at the Middleton Celebration event that took place on Saturday 9th October. This will give an indication of the level of interest amongst local people to joining the network. There will be various other sign-up campaigns that will follow the initial start up, details of which are still being determined and will include leaflet drops and local surgeries where people can sign up. Leaflets will also be available at various local points in the neighbourhood.

Middleton Regeneration Board Corporate Volunteer Day

36. October 27th (Friday) – Bulb planting around the new children's play area in Middleton Park. Several members of the Regeneration Board will take part in a volunteer event to plant bulbs around the new play area in Middleton Park. Local people will also have the opportunity to help out at this event. The Middleton Sainsbury's store have been approached to support this and other projects in the area.

Middleton Community Calendar

37. ASDA have agreed to sponsor the production of the community calendar this year. The theme of next year's calendar is 'Proud to be Middleton'. The calendars will be ready for circulation mid November.

Middleton Community Banners

38. 26 banners were re-installed on Middleton Park Avenue and along Middleton Ring Road (part way). 6 new banners were designed by young people of the Friday Night Project. The Banners were supported by Aire Valley Homes, Inner South Area Committee and Middleton Bright Ideas.

Implications for Council Policy and Governance

39. No specific issues are identified.

Legal and Resource Implications

40.. No specific issues are identified

Recommendations

41. The Inner South Area Committee is asked to note the contents of this report

Background papers

- Inner South Area Committee – Inner South Area Delivery Plan, 25th March 2010
- Inner South Area Committee – Actions & Achievements report, 22nd September 2010

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	<p style="text-align: center;">SLEET Meeting 08 October 2010- 1.30</p> <p style="text-align: center;">Learning Partnerships Hillside, Room 13, Beeston Road, Holbeck Leeds LS11 8ND</p>
	<p><u>Present</u> Diana Towler – Jobcentre Plus Simon Betts – Jobcentre Plus Christine Street – Jobcentre Plus Craig Longden – Jobcentre Plus Judith Hickman - Health 4 All Rosmarry Sheen - Health 4 All Keith Lander – Area Management Leeds City Council Cath O Grady – Learning Partnerships Sharon Heleijne – Leeds City College Tony Waring – Joseph Priestley College Al Garthwaite - South Leeds community radio Helen Burniston –Early Years Leeds City Council</p> <p><u>Apologies</u> Cllr Geoff Driver Linda A Warriss – Connexions Leeds Rob Wolf – Construction Leeds Susan McGladdery - Igen</p>
1.0	<p>Welcome and introductions</p> <p>Diana Towler welcomed members to the meeting.</p>
2.0	<p>Minutes and Action Points from last meeting</p> <p>Previous minutes agreed and action points cleared</p>
3.0	<p>Jobcentreplus Update</p>
3.1	<p>Diana gave an update and overview on proposed changes within Jobcentre Plus following the announcement of the new Work Programme, which is expected to commence from Summer 2011.</p> <p>Diana led a discussion around proposals for the future commissioning of Welfare to Work programmes. A Provider Framework will be introduced with the expectation that contracts issued would be based around financial stability and ability to deliver. She advised that payments are likely to include a payment for sustainable outcomes.</p>

41 organisations have bid to be selected onto the Framework in Yorkshire and the Humber. Between 3-8 organisations will be selected to join the Framework. Successful organisations will be announced at the end of November.

Universal Credit

The Universal Credit will merge all current working age benefit payments, Housing Benefit/Council Tax and Tax Credits into a single credit. The credit will taper off over a period of time when an individual enters work to ensure that work pays.

Getting Britain Working

The government set out a number of major Welfare to Work measures which aim to fight poverty, support the most vulnerable and help people break the cycle of benefit dependency. Under the title of 'Get Britain Working', new measures are being introduced to help people off benefits and into work.

Enterprise Allowance

Encourages people to move into self employment with some benefit payment remaining in place for up to 6 months. Will be introduced in the next few months.

Work Club

Work Clubs to encourage more sharing of skills and experience – a document below tells you how to set up a work club:





DFS60268.link2.gpn.c

Work Together

Work Together to promote volunteering as a way of developing work skills.

Other measures to be introduced include Service Academies and Work Experience.

4.0	<u>Update on Leeds Job Stop</u>
4.1	The official launch of the Job Stop was on the 10 September with MP Hilary Benn opening it. To date from the opening in July 700 customers have passed through the door – most of the customers being on JSA with most being in the 18-24 age bracket. Customers have mainly been wanting CV help, many have been referred onto training providers to help with employability support.
4.2	MI will be circulated when available
5.0	<u>Worklessness Action plans</u>
5.1	Simon and Cath O Grady gave an update on the action plans – Activity has been agreed in the area and details are below : A questionnaire has been designed for the Holbeck area to look at what

	<p>barriers there are stopping people getting back to work , the information has been collated and the results were 106 people did the survey 75% were unemployed – 75 female 31 male</p> <p>A further meeting to be arranged shortly with relevant partners and feedback will be given to all partners at next sleet meeting</p> <p>Simon and Cath looked at the non contracted provision that’s available across Leeds and designed a Word Document with all the current information on. This will be circulated to partners.</p> <p>AP1 – Simon Betts to circulate details of provision to SLEET members.</p>  <p>\\DFS60268\Folders\ LBW EXTERNAL RELA</p>
6.0	<p>Children & Young People’s Plan – Consultation</p> <p>A discussion took place to gather feedback on the proposed priorities in the new CYPP.</p> <p>Please find attached document that provides feedback from all 3 worklessness groups:</p>  <p>C:\Documents and Settings\10006210\D</p>
7.0	<p>Working Together Workshop 1 Feedback</p> <p>Keith Lander provided an update on the work from the recent locality partnership workshop, which was designed around the need for partners to work more effectively and closer together. The event brought together several key partners including JCP to both review current partnership and neighbourhood plans and to influence debate around future delivery services, Keith stressed a future need to combine existing partnerships and to provide a family approach to service delivery and ensure that local partners are able to have a significant impact on meeting the needs of the neighbourhood. This then led to further discussion around how the SLEET group can work together to provide some practical solutions to address issues around NEET and the family agenda it was agreed that further development work would be undertaken and this would be progressed and discussed further at the next meeting.</p> <p>AP2 – further meeting to be arranged to progress NEET project.</p>
8.0 8.1	<p>A.O.B</p> <p>Joseph Priestley college are looking at merging with another college in the near future , bids are open to college’s in Yorkshire and Humber but no names were given out .</p>

8.0

Date of next meeting: TBA

Minutes of South East Leeds Health and Wellbeing Partnership Meeting 30th September 2010

Present:

Dave Mitchell (Chair) – Practice Based Commissioner
Bash Uppal – Leeds City Council Adult Social Care
Keith Lander – Environment and Neighbourhoods
Cllr Kim Groves – Health Champion Inner South
Judy Carrivick – NHS Public Health
Julie Bootle – Leeds City Council Adult Social Care
Councillor James Lewis – Outer East Health Champion
Aneesa Anwar – LCC Support to Health & Wellbeing Partnerships

1. Welcome, introductions and apologies

Apologies were received from Nigel Gray, Shaid Mahmood, Councillor Renshaw.

All welcomed to the meeting.

2. Presentation of First Contact model

Bash introduced Claire Horton and John Hannam and outlined the potential for developing a multi agency checklist in Leeds.

John presented about the scheme in Nottinghamshire 50 plus projects which includes referrals to adaptations, assisting with shopping, handy person, intermediate care, community transport service, gardening, IT champions, resource centres.

The checklist is a whole systems approach to multi agency working for people aged 60 or over, enabling them to get access to a range of services and it's a gateway to low level preventive services. Several organisations in Nottingham are assigned to first contact and work in partnership.

How does the checklist work:

- A partner agency makes contact with an older person
- A quick and simple checklist is completed to identify a range of individual needs
- Checklist goes to central point of contact
- Referrals automatically generated to relevant agency
- Agency then makes contact older person and offers services
- Closing the loop – outcomes are recorded by central point of contact.

What are the benefits:

- People are more likely to accept help if advice from a person face to face, who they have trust and confidence in

- One point of contact – holistic approach
- Improved sources of information
- Staff/volunteers able to identify a range of needs
- Staff/volunteers have an understanding of services and any criteria to be met
- Improves low level support for older people.

The checklist is quick and simple and guarantees referrals. Neighbourhood watch teams are being encouraged to start doing the checklist. The next step is to target vulnerable groups with a similar checklist.

Action: Aneesa to send John's presentation out with the minutes.

Claire presented about the scheme in Newcastle which was built on the Nottinghamshire model.

Claire informed that Newcastle have used existing resources to set up targeting vulnerable people who were house bound. A simple database has been put together to manage the referrals.

Initially the home library service piloted for 3 months ensuring that home safety, community alarm systems etc were discussed with people.

The second stage of the system roll out started in May which will be evaluated. The scheme is becoming more popular and they are looking at rolling out gradually involving more services.

The scheme is looking at sustainability. First Contact Newcastle helps to equip frontline staff to give information by providing an effective tool to refer people into preventative services. By using a simple checklist, staff can promote organisations that provide information, advice and practical services.

Generally people don't mind completing the form. The organisation taking the referral is responsible for keeping the information.

Referrals can be accepted from anybody or service.

The scheme is focussing on hard to reach people and in Newcastle they have made contact with ethnic groups.

It is the role of the coordinator and the referring agency to chase progress of referrals if not done in timescales.

Action: Aneesa to send Claire's presentation out with the minutes.

A scoping meeting will be arranged in October to look at the potential of developing the scheme in Leeds.

Action: Aneesa to invite all attendees and partnership members.

3. Minutes of meeting held on 22nd July 2010

Agreed as an accurate record.

4. Matters arising

None.

5. Health & Environmental Action Service programme

Andy circulated the priorities and vision for Health & Environmental Services. There are 3 key priorities linked to health & wellbeing and a number of challenges in Super Output Areas (see attached).

There is a lot of support to older people living in back to back houses when needing adaptations in these houses is an issue in some cases.

The work of Andy's service links in with the first contact scheme.

Action: Keith to report at next meeting regarding pathfinder integrated working progress.

6. Leeds Vision Consultation

Christine circulated the "What if Leeds" vision consultation document and informed that sustainability needs to be included in the consultation.

All were encouraged to distribute and have a look at contributing to the online debates.

Jenny Hill from Leeds Initiative has gone out to many places to get the consultation forms completed.

Action: All to inform Jenny if there are any other groups that need to be involved in the consultation process.

7. Updates from Bash

Bash circulated an update on progress against key partnership priorities (see attached).

Action: All to inform Bash if wanting to engage with any of the subgroups.

8. Any other Business

Smoke Free Homes update to be circulated.

Action: Aneesa to request from Gemma Mann.

9. Date of next meeting

25th November at 2 – 4 at Civic Hall.

Next meeting agenda items:

South Pathfinder update – Shaid Mahmood, Keith Lander and Gerry Shevlin

Citywide Health & Wellbeing priorities 2030 – Christine Farrar / Dan Barnett

YOUTH BUS
Monthly Feedback – September 2010

Participation Overview:

Participation	June		July		August		September	
	New	Existing	New	Existing	New	Existing	New	Existing
Middleton Park	73	214	32	185	29	76	11	151
City & Hunslet	26	122	33	143	20	56	16	93
Beeston & Holbeck	19	143	12	162	20	107	13	117
TOTAL	118	479	77	490	69	239	40	361

NB. 'NEW' applies to any young people accessing the Youth Bus that have NOT previously done so.
'EXISTING' applies to those who have accessed the Youth Bus before.

Ward Feedback ~ Middleton Park Ward:

September Breakdown	Aged 5-8		Aged 9- 12		Aged 13 - 19	
	Male	Female	Male	Female	Male	Female
Middleton Park	23	33	23	44	77	8

- We worked with **162** young people through the Youth Bus this month within the Middleton Park Ward.
- We engaged **401** young people aged 5 – 19 across all 3 Wards.

Neighbourhoods:

- Manor Farms
- West Granges
- Sissons/Throstles

Ethnic Origin:

- Most of the young people we worked with in the Middleton Park ward this month were of White British origin, with the exception of 1 Black young person and 2 young people classified as other.

Partnerships:

- The Crossroads Project

YOUTH BUS

Monthly Feedback – September 2010

Participation Overview:

Participation	June		July		August		September	
	New	Existing	New	Existing	New	Existing	New	Existing
Middleton Park	73	214	32	185	29	76	11	151
City & Hunslet	26	122	33	143	20	56	16	93
Beeston & Holbeck	19	143	12	162	20	107	13	117
TOTAL	118	479	77	490	69	239	40	361

NB. 'NEW' applies to any young people accessing the Youth Bus that have NOT previously done so.

'EXISTING' applies to those who have accessed the Youth Bus before.

Ward Feedback ~ City & Hunslet Ward:

September Breakdown	Aged 5-8		Aged 9- 12		Aged 13 - 19	
	Male	Female	Male	Female	Male	Female
City & Hunslet	27	18	18	21	16	9

- We worked with **109** young people through the Youth Bus this month within the City and Hunslet Ward.
- We engaged **401** young people aged 5 – 19 across all 3 Wards.

Neighbourhoods:

- Arthingtons
- Balmorals
- Brett Gardens

Ethnic Origin:

- All of the young people we worked with this month in the City and Hunslet Ward were of White British origin except for 6 young people of Black origin.

Activities Available:

- Football, cricket, rugby, basketball, rounders, and dodge-ball. Music, games, DVDs, art, jewellery making etc.

Partnerships:

- Youth Service
- Saima at St Luke's CARES (Sports Development Coordinator) is organising a South Leeds Football League in conjunction with numerous partners across the Ward.

YOUTH BUS

Monthly Feedback – September 2010

Participation Overview:

Participation	June		July		August		September	
	New	Existing	New	Existing	New	Existing	New	Existing
Middleton Park	73	214	32	185	29	76	11	151
City & Hunslet	26	122	33	143	20	56	16	93
Beeston & Holbeck	19	143	12	162	20	107	13	117
TOTAL	118	479	77	490	69	239	40	361

NB. 'NEW' applies to any young people accessing the Youth Bus that have NOT previously done so.
 'EXISTING' applies to those who have accessed the Youth Bus before.

Ward Feedback ~ Beeston & Holbeck Ward:

September Breakdown	Aged 5-8		Aged 9- 12		Aged 13 - 19	
	Male	Female	Male	Female	Male	Female
Beeston & Holbeck	20	14	31	38	6	21

- We worked with **130** young people through the MYP this month within the Beeston and Holbeck Ward.
- We engaged **401** young people aged 5 – 19 across all 3 Wards.

Neighbourhoods:

- Cottingley
- Cardinals
- Normantons

Ethnic Origin:

- All bar 10 of the young people engaging on the Youth Bus in Beeston and Holbeck Ward this month were of White British origin; 9 were Black and 1 was Undefined.

Activities Available:

- Football, cricket, rugby, basketball, rounders, and dodge-ball. Squash, snacks, music, games, DVDs, art, jewellery making, as well as Connexions and information regarding services.

Partnerships:

- Urban Bar
- Saima at St Luke's CARES (Sports Development Coordinator) is organising a South Leeds Football League in conjunction with numerous partners across the Ward.

Developing the role of Elected Members in Tasking Meetings

Background

A review of Tasking Meetings across the city has been undertaken by the DCSP to seek to strengthen the process. One of the agreed actions was to engage more closely with Ward Members directly on targeted areas of work.

The Inner South Area Committee has nominated an Elected Member to be the Community Safety Champion. The Community Safety Champion attends DCSP meetings in order to create and develop links between the Area Committee and the DCSP. The DCSP is a strategic group and so the Members are involved in delivering and monitoring the Community Safety Action Plan for the areas they serve.

Local Tasking meetings exist to problem solve crime issues in local communities. There are two Tasking meetings in Inner South in Beeston/Holbeck/Hunslet and Belle Isle/Middleton. There is an opportunity to improve the way that community safety is addressed by supporting Members to be involved in Tasking meetings.

The role of the Community Safety Champion in Tasking meetings

It is proposed that a pilot is developed in order to:

- Provide a more direct link between Area Committee and Tasking Meetings across the Inner South
- Support the direct input and feedback at Tasking, from Ward Members via the nominated Area Committee representative
- Contribute funding resources for Tasking representatives to support targeted, additional provision.

The Area Committee Community Safety Champion is well placed to develop their role to include a responsibility for Member involvement in Tasking. The Champion has an understanding of the south wide community safety agenda in addition to a knowledge of local issues. S/he will be able to bring this perspective to discussions about local issues. Clearly the Community Safety Champion will be more familiar with the problems and solutions that have arisen in their own ward. However, for the majority of community safety issues similar responses can be applied irrespective of which neighbourhood they are in. The Chair of the Tasking meeting will work with the Community Safety Champion to ensure that the issues they raise are indicative of the issues raised by partners across the area. By developing Member involvement through the Community Safety Champion will help to ensure that their input retains a wider perspective than could be brought by individual ward member.

The key tasks that the Community Safety Champion will fulfil in Tasking are as follows:

1. To improve communication with residents

Members have dialogue with residents who raise issues with them directly rather than or sometimes as well as requesting a service from an agency. Their involvement in the Tasking process gives the Member a better understanding of what's involved in addressing these issues. It also gives an insight and up to date knowledge of what's being done which they can then share with the community. In turn, this will enhance Elected Members accountability to their constituents.

2. To give a different perspective

Local people have a relationship with Councillors that is different than the one they have with agencies. Councillors therefore represent a different perspective when working out ways to tackle issues affecting local people. Bringing this to the table can help find new ways of tackling old problems.

3. To encourage engagement and involvement of partner agencies

Councillors have a role to play in ensuring the quality of the service that's being delivered. They can help to get the right people around the table and also to ensure that action is being carried out.

The Community Safety Champion would be expected to link in with/attend both the Tasking meetings in the Area Committee area they serve. A communication mechanism will be established so that the Champion is able to raise issues on behalf of other Elected Members at the Tasking meetings. The nature of issues raised would need to be monitored in order to ensure they are appropriate for Tasking rather than straightforward requests for service or information that should be dealt with through the usual channels.

It is proposed that this approach is piloted in the Inner South area for a period of six months and subject to ongoing review/discussion. This proposal has been developed in consultation with the NPT Inspectors who chair the Tasking meetings in Inner South. They have confirmed their support for this pilot.



Originator: Keith Lander

Tel: 75536

Report of the Environment and Neighbourhoods Directorate

Inner South Area Committee

Date: 11th November 2010

Subject: Proposed Merger for Joseph Priestley College

<p>Electoral Wards Affected:</p> <p>Beeston and Holbeck City & Hunslet Middleton Park</p> <p><input type="checkbox"/> Ward Members consulted (referred to in report)</p>	<p>Specific Implications For:</p> <p>Equality and Diversity <input checked="" type="checkbox"/></p> <p>Community Cohesion <input checked="" type="checkbox"/></p> <p>Narrowing the Gap <input checked="" type="checkbox"/></p>	
<p>Council Function <input checked="" type="checkbox"/></p>	<p>Delegated Executive Function available for Call In <input type="checkbox"/></p>	<p>Delegated Executive Function not available for Call In Details set out in the report <input type="checkbox"/></p>

Executive Summary

Sally Blunt, the principal of Joseph Priestley College has provided a report for the Area Committee as attached and intends to be at the meeting in order to present he report.

1.0 Purpose of This Report

To update and inform this Area Committee on the merger process to date and future plans.

2.0 Background Information

The background to the merger proposals are outlined in the attached and covers key driving factors behind the proposal to merge with another partner, the history to the selection process to date, the advice and guidance received and the key criteria being used for selection.

3.0 Main points

The attached report covers main points of: The next stages of the merger process, a communication strategy, the main mantra adopted of 'business as usual' , the future benefits to students in South Leeds , the three key criteria for assessing the business plan.

4.0 Implications For Council Policy and Governance

The attached report refers to the benefits to Leeds City Region as well as South Leeds particularly for 13 to 19 age group, NEETs (those not in education, employment or training) as well as those aged 19 to 25 who have learning difficulties and disabilities.

5.0 Legal and Resource Implications

The attached refers to the Local Authorities responsibilities for the provision of education.

6.0 Specific implications for equality and diversity, cohesion and narrowing the gap agenda.

The attached refers to Community cohesion and equality and diversity as being part of the criteria to assess bids.

7.0 Conclusions and Recommendations

That area committee is asked to note the contents of the attached report.

8.0 Background Papers

None referred to.

REPORT TO SOUTH LEEDS COUNCILLORS ON PROPOSED MERGER FOR JOSEPH PRIESTLEY COLLEGE

Executive summary of the report

On October 13th the College Corporation selected Leeds City College as its preferred merger partner. The merger process is quite lengthy and is still at a relatively early stage. LCC was selected as the preferred partner from four strong West Yorkshire College bids.

If the process runs smoothly the merger will be achieved by the summer 2011. Over the next few months the two colleges will be working towards a merger of the two institutions and the opportunities the merger can bring to South Leeds. Statutory consultations are planned for January 2011 by which time the two colleges will have outline plans.

Purpose of report

To update and inform South Leeds Councillors on the merger process to date and future plans.

Background to the merger proposals

The driving factors behind Joseph Priestley's decision to seek a merger partner are:

- the reductions in funding for adult learners which has hit Joseph Priestley particularly hard
- the current economic climate, which means that the opportunities to grow over the next few years are exceptionally minimal
- the funding systems that are exceptionally difficult for a small college.

Together these factors challenge the future solvency of the college and the position is further complicated by the poor inspection report in December 2009. The Ofsted monitoring visit in June 2010 confirmed that the college was making good progress and we are hopeful that we will get a significantly improved report on re-inspection.

The College commissioned a Strategic Options review by KPMG in May which reported to the Corporation in July. The decision to seek a merger partner was made at the Corporation meeting on July 7th with the Governors accepting the clear case made in the review that further education in South Leeds would be better served by JPC becoming part of a larger organisation. Over the summer the College continued to work towards merger, contacting all West Yorkshire Colleges in the belief that a local solution would be better for South Leeds. This culminated in the selection process in early October.

We have been advised throughout on the process that has to be followed by the Skills Funding Agency and KPMG, who between them have enormous experience of mergers.

The criteria that the Governors used to select the preferred merger partner emphasised the educational needs of South Leeds, the need for financial stability and a partner that can support the continued improvement of education and training.

Main points

The next stages of the merger process include a feasibility study, preparation of an outline business case, statutory consultations and due diligence processes. There will also be detailed work on how the two colleges will come together. One decision that will be important to many in South Leeds is the preservation of the name Joseph Priestley and how that can best be achieved. The intention is that the proposal should go to the Secretary of State for approval in March 2011 with a view to the merger becoming reality in April/May 2011.

Of critical importance is ensuring that we keep people and organisations sufficiently informed of what is happening. Joseph Priestley has a communication strategy for the early stages of the process and this is being further developed with LCC. To date our focus has been on informing key people such as yourselves and local organisations, including the secondary schools. The information to students and potential students has been kept low key as the changes should not impact significantly on current students as their programmes will be delivered as planned. We anticipate that the offer will change very little for next September and hence the full time prospectus for 2011/12 is already published. We are keeping college staff updated on a regular basis but there is understandable uncertainty. The statutory consultation will take place in December 2010/January 2011 and we are working on the list for this. The consultation will also be publicised through the local press.

Joseph Priestley is adopting the mantra 'business as usual' with staff, partners, students and potential students. It is vital that we do not allow the merger process to deter or distract students from their studies and from making good progress. We would appreciate support from all community leaders in getting this message across.

The future benefits to students in South Leeds from the merger are significant in terms of curriculum planning and improved choice, more enhancements to their learning, improved resources and facilities, much improved progression opportunities and the benefits and security of a large college. We would also intend to drive up standards by pooling talents and expertise.

The three key criteria that the business plan will be assessed against by the Skills Funding Agency and BIS are: localism, benefits to learners and the business case.

Implications for Council policy and governance

The merger should bring enormous benefits to Leeds and future planning for Leeds City Region. South Leeds has the potential to be a key area as the gateway south into Leeds City Region and strong FE provision can make a very valuable contribution. Initially improvements should be seen in planning and development for the 13 to 19 age group and those aged 19 to 25 who have learning difficulties and disabilities. Provision for NEETs

and the unemployed will benefit from this expanded partnership, particularly in South Leeds

Legal and Resource implications

Local Authorities have a major strategic responsibility for the provision of education for the 14 to 19 age group and those up to 25 with learning difficulties or disabilities. The merger should support the discharge of this responsibility. The economies of scale of a large college should optimise the use of resources. The colleges have a legal process to go through and we are guided by the Skills Funding Agency in relation to that.

Specific implications for equality and diversity, cohesion and narrowing the gap agenda.

Community cohesion and equality and diversity were two of the nine criteria agreed by the College Corporation against which to assess the four bids. The shared understanding of the Leeds communities and the opportunities to plan across the city should bring significant benefits. Improved planning and coherence of provision will enable us to target resources to the areas of greater need. The combined strengths of the two colleges in relation to provision for learners with learning disabilities and difficulties will be of particular benefit. Joseph Priestley has placed great emphasis on the importance of maintaining adequate FE centres in South Leeds.

Conclusion

Councillors are asked to support the decision taken by Joseph Priestley College to seek a merger partner and the choice of partner, which we believe offer great advantages. We would also request assistance with communicating the 'business as usual' message so that we can maintain and build on the positive progress already made.

Councillors are asked to note the progress made to date towards a merged institution and to support both colleges and their staff teams in their joint endeavour to achieve a smooth and positive merger that maximises the benefits for South Leeds. Both Peter Roberts, the Principal of Leeds City College, and I will attend a future meeting if that would be of benefit.

Sally Blunt
Principal

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Originator:
Neil Charlesworth

Tel: 77885

Report of the Strategic Asset Management Service

Inner South Area Committee

Date: 11th November 2010

Subject: South Leeds Sports Centre

<p>Electoral Wards Affected:</p> <p>City & Hunslet</p> <p><input type="checkbox"/> Ward Members consulted (referred to in report)</p>	<p>Specific Implications For:</p> <p>Equality and Diversity <input type="checkbox"/></p> <p>Community Cohesion <input type="checkbox"/></p> <p>Narrowing the Gap <input type="checkbox"/></p>
<p>Council Function <input checked="" type="checkbox"/></p>	<p>Delegated Executive Function available for Call In <input type="checkbox"/></p> <p>Delegated Executive Function not available for Call In Details set out in the report <input type="checkbox"/></p>

Executive Summary

Executive board resolved on 13th October to close the South Leeds Sports Centre and grant a six month exclusivity period to Tiger11 to work with officers to further develop their plans to take over the centre. Tiger11 have had issues raising the necessary capital finance for their project and have been unable to convince those approached for funding or support of their proposal's viability.

1.0 Purpose of This Report

1.1 The purpose of this report is to detail the background of the position with South Leeds Sports Centre to accompany the report being submitted by Tiger11.

2.0 Background Information

2.1 In August 2009 the council's executive board considered a report detailing the vision for council leisure centre in Leeds. This report identified five centres for closure, but that the sites should be made available for community use, should a suitable community group be identified.

2.2 Tiger11 is a community organisation covering the Leeds 11 area. They are based at the former Hillside school, which they own.

3.0 Main Issues

3.1 The August 2009 executive board report set the following criteria for any community asset transfers:

- no ongoing financial commitment
- transparent community or public control and robust governance arrangements
- any leases to be on a full repair and maintenance basis for a minimum of 10 years
- adequate public liability insurance put in place by the organisation
- sound business plan for using the facility in the public interest
- evidence of sufficient funding in place to avoid coming back to the council for capital, revenue or emergency funding.

3.2 Expressions of Interest were invited in October 2009. Only one was received, from a partnership led by Tiger11.

3.3 Tiger11 was invited to submit a full proposal. The first proposal received was lacking in many areas. This was due to issues with securing funding for a feasibility study. inner south area committee awarded Tiger11 funding of £8,000 to enable them to hire a consultancy firm to develop a feasibility study and business plan for them.

3.4 This report was submitted in May 2010. It showed cumulative losses for the first five years of operation of £1.43m. At June executive board it was resolved that the centre should remain open for a further four months to allow Tiger11 more time to develop their proposals.

3.5 A revised report was submitted by Tiger 11 in August 2010. Officers had a number of concerns with the revised business plan, considering projected income levels to be very high and costs to be low, making the proposal very high risk. There was also no evidence that the significant capital funding necessary would be available. There was no sensitivity analysis presented with the proposals, but it was clear that if income was only 5% less than forecast the business would still be in deficit after 10 years and would have needed additional capital in 2013.

3.6 The proposal was reliant on £2m of funding from the Community Builders programme. This would have been in the form of 40% grant (£800,000) and 60% loan (£1.2m). Unfortunately Community Builders have stated there are a number of barriers with the proposal which seem too high to overcome. These include:

- State Aid: Community Builders have received legal advice that State Aid would apply because the centre will operate in the leisure industry. This means that the grant element of their funding would be limited to €200,000. It should be noted that the Council's legal department advise that in their opinion State Aid does not apply (because the project will not affect intra community trade) and so will not affect any asset transfer. Unfortunately State Aid is a matter of opinion and to get a definitive view from the European Commission would take longer than Community Builders funding is available for.
- The timeline for development runs beyond that permitted by the scheme. This would mean Community Builders could only part fund the project.
- Sustainability: Far more detailed market research and testing of the finances is needed to make a persuasive case for investment.

Tiger11 is attempting to persuade Community Builders to change its mind. However, given the nature of the concerns it is far from certain this will be possible, especially given the time constraints on the Community Builders funding.

- 3.6 Both Tiger11 and council officers agree that for any project to have a chance of being successful significant capital investment would be needed to improve the layout of the centre and the facilities within. Given the position with Community Builders this leaves a significant capital funding gap. It is understood Tiger11 would seek a commercial loan, but this will have a negative impact on the revenue affordability of the project.
- 3.7 At 13th October executive board it was decided to close the centre (as it would have been closed for a period anyway under the Tiger 11 plans) and to give a period of exclusivity to Tiger11 to work with officers to further develop their plans. Please note, this decision is still subject to Call In until 22 October 2010.
- 3.8 In the four month period between June and October the centre had an operating deficit of approximately £25,000 per month. This had not been budgeted for.

4.0 Implications For Council Policy and Governance

- 4.1 The Vision for Sport recommended the closure of the South Leeds Sports Centre.

5.0 Legal and Resource Implications

- 5.1 Closure of the centre has prevented further unbudgeted pressures on the council's revenue budget.
- 5.2 Council officers have felt unable to support the proposals submitted to date due to concerns over viability and the risk that further requests would be made to the council and others for emergency funding.

6.0 Conclusions

- 6.1 Tiger11 has produced three proposals so far to take over the South Leeds Sports Centre. None of these have met the criteria of having sufficient funding and being sound enough business plans to minimise the risk of ongoing requests for funding. The six month exclusivity period will hopefully allow a more supportable proposal to be produced and capital funding to be raised.

7.0 Recommendations

7.1 That area committee notes the contents of this report.

8.0 Background Papers

- 13th October 2010 - Executive Board 'South Leeds Sports Centre'.
- Vision for Council Leisure Centres – August 2009

**South Leeds Sports Centre
Proposals by Tiger11**

**Report to Inner South Area Committee Report
11th November 2010**

1. Background

The Executive Board of Leeds City Council (LCC) decided on 26th August 2009 to seek expressions of interest to transfer South Leeds Sports Centre to a Community Organisation as an alternative to closure of the centre.

Since then Tiger11 have been working up proposals to remodel the South Leeds Sports Centre and operate it going forward as a community run sports facility. It will operate on a not-for-profit basis with any surpluses being reinvested in the building and providing sports and health services in the Inner South Leeds area. The facility will be rebranded and has the current working name of "Sports Splash".

Tiger11 was accepted onto the Communitybuilders programme, a fund designed to help develop community assets. We secured funding for feasibility work and appointed a design team to progress this evaluation. We also appointed Kirklees Active leisure (KAL) to provide business planning advice and financial modelling, which was funded by the Inner South Area Committee. This work is nearing completion and we hope in November to confirm in principle funding with Communitybuilders. Council Officers have also been assisting in this process.

The Executive Board of LCC decided on 13th October 2010 to close the sports centre and allow a 6 month exclusivity period to Tiger11 in order to progress funding and work associated with progressing the scheme to site by the end of March 2011 (Community Builders deadline). The intention being that sports centre at that time would be leased to Tiger11 for 40 years at a peppercorn rent. The Executive Board will consider in January 2011 whether it wishes to progress with the lease.

2. Neighbourhood Context

South Leeds Sports Centre's situation at the northern end of Beeston Road puts it in the heart of the Beeston Hill & Holbeck regeneration area and yet just one mile from Leeds city centre. The Beeston Hill and West Hunslet Regeneration Plan is due to be adopted shortly after a prolonged period of consultation. The Sports Centre is highlighted in the plan as occupying an important site and as an asset supporting the economic, health and community safety agendas in the neighbourhood. Local investment plans include the PFI Housing and The Holbeck Urban Village.

Leeds City Council's current classification of priority neighbourhoods is based on the latest Index of Multiple Deprivation data. The three middle level Super Output Areas that make up the Beeston Hill & Holbeck priority area are ranked 1st, 7th, and 14th most deprived in the city.

The sports centre can support the regeneration agenda in a number of ways:

Health – NHS Leeds has identified Beeston Hill is an infant mortality hotspot. Activities for pregnant mothers and mothers and babies can be provided. There is an existing active older persons swimming group and initiatives around "prescribing" physical activity to assist patients with heart disease and depression are gaining ground. The Change For Life programme is attempting to tackle obesity and physical activity plays a big part in that. The comprehensive provision of a range of sports and fitness provision proposed means a whole family approach will be taken to engaging people in use of the centre; gym-minis, schools, family memberships, GP referrals.

Community Safety – whilst the sports centre has been a victim of anti-social behaviour it is also part of the solution. The multi-agency run Friday Night Project has been very successful in occupying young people in the area. Free swims for under 16s have been very popular amongst

local residents and recent research by the Extended Services Cluster found swimming to be by far the most popular activity requested by children and young people in the local schools.

Economy – The sports centre contributes to local economic activity – the Council’s figures for 2008/09 show a turnover of over £300,000. It is part of the local infrastructure which can help attract inward investment into the area. Our proposals would also develop the opportunity to support the employment and training agenda through a local employment policy and active training approach.

Consultation

A community meeting was held on 7th July where we outlined our proposals for the transfer and refurbishment. These were widely welcomed, ideas and feedback were gathered and a number of local residents put their names forward to volunteer as instructors, receptionists and trustees.

In addition more recently we have held consultation meetings with:-

- The planning department – who are supportive of proposals and view the scheme as minor.
- Splash – who have campaigned to retain the sports centre – who confirmed our proposals meet their expectations
- Beeston Broncos – who currently use the playing field and who would benefit from the proposals with the addition of outdoor changing facilities within the centre.
- Ward members

We also have meetings scheduled with a number of other groups who would either use the centre, or provide funding; Joseph Priestly College, Hamara, Primary schools, Playfootball, Football Foundation and Sports England

3. Capital works (see power point presentation/appended slides)

The Partnership proposes to remodel the centre to make it more attractive by improving its relationship to Beeston Road and to the sports field. Crucially for the financial viability we propose to build additional five-a-side pitches; crudely, income from these will offset the high costs of operating the swimming pools.

The provision will include:-

- Improve the entrance to make it more welcoming
- Open up visual connections within the building, both for staff and customers
- Retain Swimming pool (main pool and children’s pool); Sports Hall & two/three Squash Courts
- Remodel wet changing area to “village” style, mindful of issues around private areas, school use, BME use
- Provide fitness suite; activity room(s); community café; treatment room, external five-a-side pitches; outdoor changing facility; entrance from outdoor pitches
- Maximising opportunities for “green” energy solutions, in particular by reducing energy usage and introducing energy management systems

Timetable

Milestone	Start	Complete
Feasibility work completed (works and business plan)	August 2010	October 2010
Secure agreement to capital funding	November 2010	November 2010
Determine whether the proposals are viable or not	November 2010	

Report to January 2011 LCC Executive Board	November 2010	January 2011
<i>Design work to Planning submission</i>	<i>November 2010</i>	<i>December 2010</i>
<i>Planning Approval</i>	<i>December 2010</i>	<i>February 2011</i>
<i>Finalise capital funding</i>	<i>February 2011</i>	<i>February 2011</i>
<i>Tender works contract</i>	<i>December 2010</i>	<i>February 2011</i>
<i>Contract period</i>	<i>End March 2011</i>	<i>March 2012</i>
<i>5-a-side pitches open</i>	<i>May 2011</i>	
<i>Fit out</i>	<i>March 2012</i>	<i>April 2012</i>
<i>Centre re-opening</i>	<i>April 2012</i>	

4. Funding/Risk

Tiger11 has successfully applied to the Communitybuilders fund and has been accepted onto the programme. Communitybuilders is a funding stream designed to support “community anchor” organisations to develop their asset holding and financial strength. Community anchors are neighbourhood focussed organisations using community enterprise to meet local needs.

The Communitybuilders fund is split into feasibility (which we are in receipt of) and main investment phases. Tiger11’s plan for the sports centre has been accepted as having potential for main investment, but an offer of investment will only be made after the feasibility stage once the scheme design has allowed a full cost estimate to be produced and terms have been agreed with the Council. Communitybuilders is a time limited fund and has to commit its funding by March 2011, so its timescales fit well with our project, although timescales are tight.

Following discussion with Council Officers in order to possibly reduce the borrowing requirement we have also appraised options for either running the sports centre in its current state or doing lesser capital, neither of which we feel would be viable.

We are also seeking other funding sources to subsidise the overall borrowings and de-risk the proposals moving forward. This introduces a cushion to ensure variation in income assumptions can be managed without placing the operations at risk. These funding/subsidy sources include; Playfootball – we are in discussions with them to provide funding for the capital works to the 5 a side pitches and an income return; Sports England – may provide funding for some remodelling work; Leeds City Council – we are exploring options for provision of capital or revenue funding.

5. Conclusion

There is overwhelming support for progression of these proposals and the project would undoubtedly support many strategic objectives at a community level.

The next step however is to demonstrate the capital works are viable and the business plan is sufficiently robust to absorb income variation and having demonstrated these to then obtain support from Communitybuilders for capital investment and LCC for disposal.

WATSON BATTY

Company Profile
Commercial/Industrial
Education
Health
Leisure
Residential
Retail

Development at South Leeds Sports Centre - Beeston


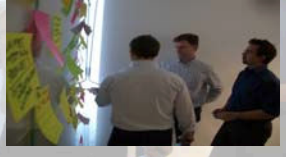



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Residential
Retail

Aim of the Consultations

- Listening
- Challenging
- Working together as a team
- Understanding sporting governing guidance documentation
- Defining clear needs and goals
 - Time
 - Cost
 - Quality
 - Risk

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Retail

Main Entrance




Precedent Existing

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Leisure
Residential
Retail

Reception







Precedent Existing

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Retail

Circulation Area

Precedent Existing

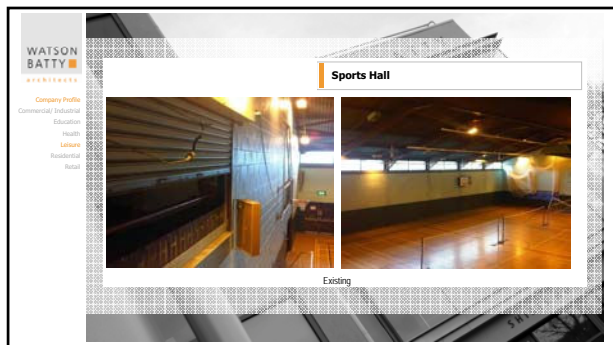
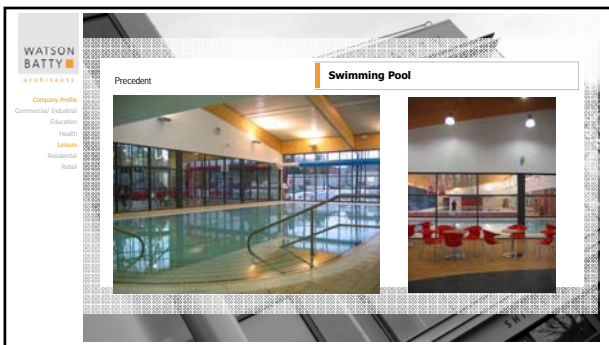
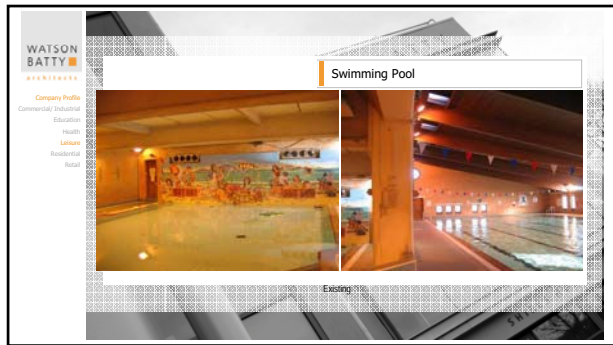
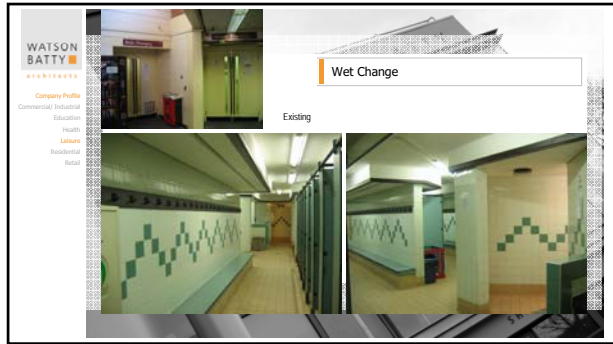
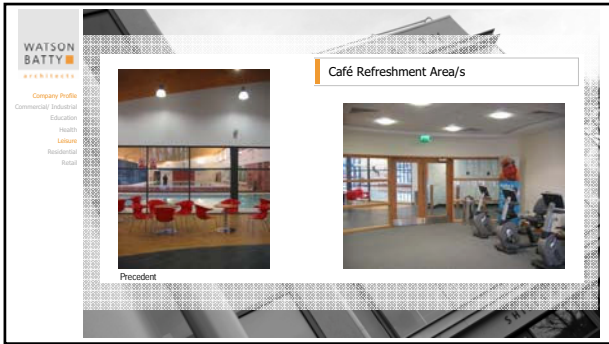
WATSON BATTY

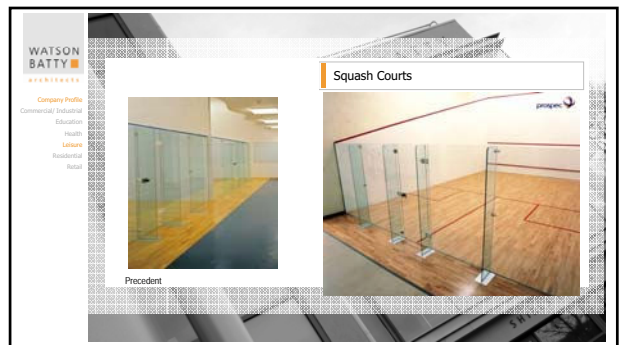
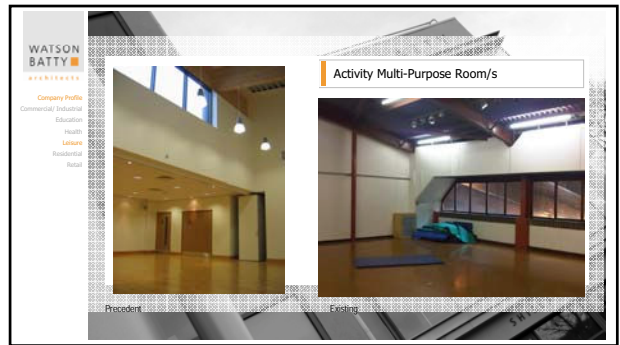
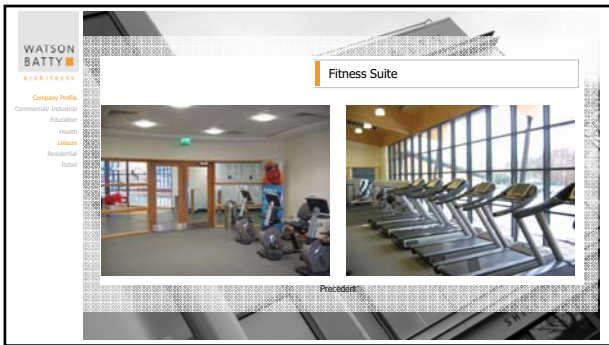
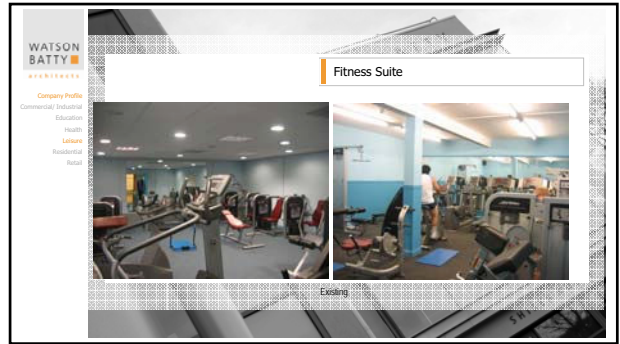
Company Profile
Commercial/Industrial
Education
Health
Leisure
Residential
Retail

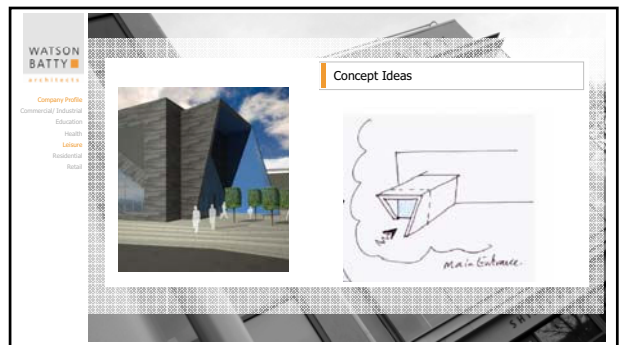
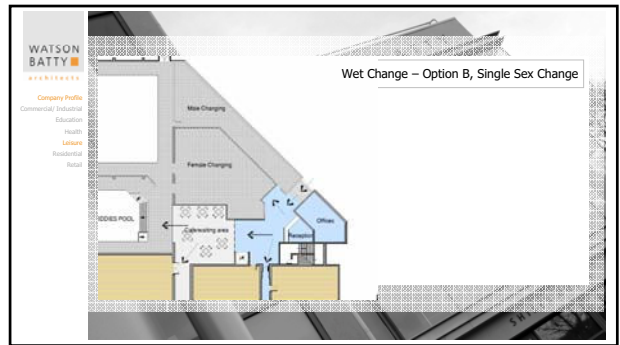
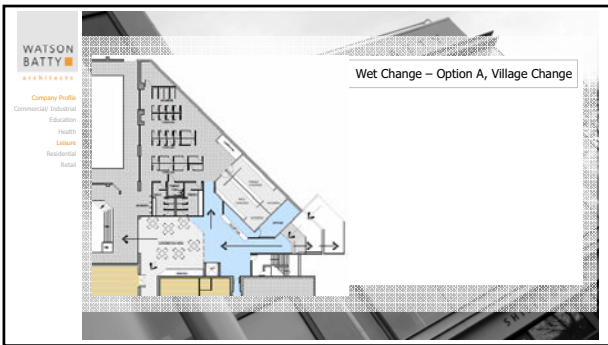
Café Refreshments Area/s

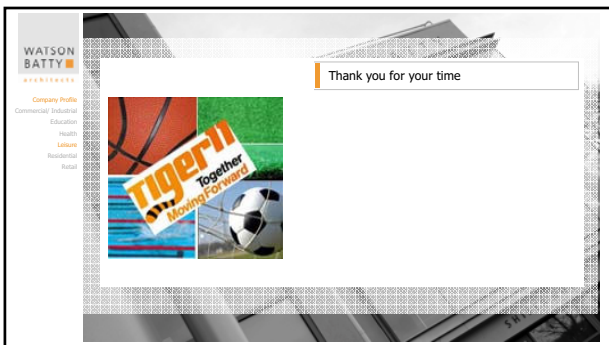
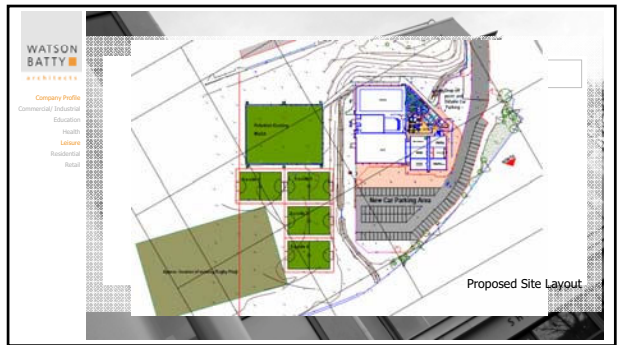



Existing









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Originator: Martin Dean

Tel: 78931

Report of the Leeds Initiative

Inner South Area Committee

Date: 11th November 2010

Subject: Vision for Leeds 2011 to 2030 – progress with development and next steps

Electoral Wards Affected:

All

Ward Members consulted (referred to in report)

Specific Implications For:

Equality and Diversity

Community Cohesion

Narrowing the Gap

Council Function



Delegated Executive Function available for Call In



Delegated Executive Function not available for Call In Details set out in the report



Executive Summary

This report provides Area Committees with developmental progress and the next steps in relation to the Vision for Leeds 2011 – 2030.

1.0 Introduction

Members will be aware that this will be the third Vision for Leeds. The Leeds Initiative Executive agreed that a new Vision should be commissioned at their meeting of 25 March 2009. It was agreed a new Vision would look ahead to Leeds in 2030, and that the Leeds Strategic Plan from 2011 to 2014 would be the first three-year delivery plan for the Vision.

2.0 Progress to date

The 'Where are we now?' report developed at the end of 2009 formed the basis of discussions held during the stakeholder engagement phase with almost 40 different groups of people, third sector events, business events, Leeds Initiative strategy and development groups, specific interest groups, all the Leeds City Council political groups, and scrutiny boards.

A joint meeting of the Narrowing the Gap and Going up a League Boards took place on 8 February to consider and discuss the conclusions drawn from the discussions around the

'Where are we now?' report to firm up a proposition which formed the basis of the consultation draft.

The project team, comprising officers from across the full Leeds Initiative and Partnerships team, meets on a monthly basis, to drive the project forward and ensure the process is fully coordinated with other strategies and plans.

The team has:

- developed the consultation document;
- identified the impact assessments that need to be undertaken on risk, sustainability and equality;
- drawn up communications and consultation plans; and
- commissioned an agency to develop a campaign brand and consultation website – 'What if Leeds ...? Talk today. Shape tomorrow'.
- The Vision Steering group, comprising senior members of the Leeds Initiative's partners, has met three times since January to give their views on progress and inform the consultation process and the thinking behind the consultation document.

3.0 Next steps

The **public consultation phase** on the new Vision for Leeds runs from September to December 2010. The consultation approach will allow the public to respond on both shorter term priorities and the long term. The exercise will therefore create evidence for the Vision and the Leeds Strategic Plan. A full list of consultation activity both planned and already undertaken is attached at appendix III, but includes:

- a printed consultation document available across the city in public buildings, including libraries, community centres and one stop centres;
- a double-page spread and survey in the council's 'About Leeds' September edition;
- a week-long series of articles and features in the Yorkshire Evening Post;
- joint activities and blogs with www.guardian.co.uk/leeds ;
- a bespoke, time-limited website – www.whatifleeds.org - inviting people to get involved in a debate about the kind of city they want Leeds to be and their ideas for how to make it happen;
- 'Whatifleeds' Facebook, LinkedIn and Twitter accounts; and
- consultation with specific interest groups at events across the city;

The consultation timetable is constantly being added to as we continue to look for more community groups to engage with.

Timetable:

- Close consultation 31 December 2010
- Drafting of final Vision for Leeds document from December 2010 to February 2011
- CLT- LMT- Executive Board approval process
- Partnership approval processes
- Full Council – April 2011
- Formal public launch July 2011

4.0 Recommendations

Members of the area committee are invited to:

- note and comment on the work carried out to date to develop a new Vision for Leeds 2011 to 2030
- note and comment on the consultation document, 'What if Leeds ...'; and
- give support to the process of consultation

Background Papers

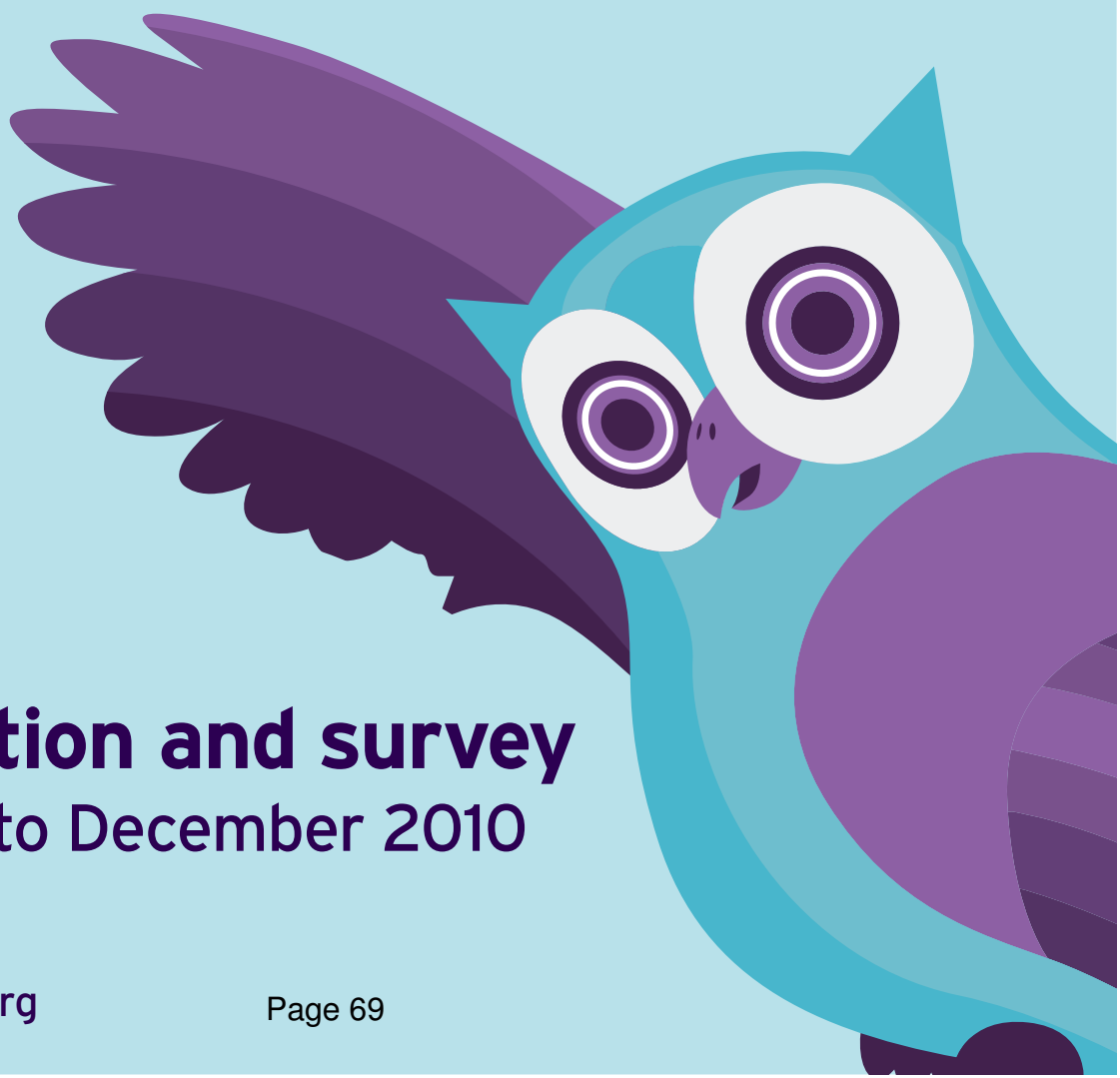
Leeds Strategic Plan 2011 -14

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What if **Leeds...**

Talk today. Shape tomorrow



Consultation and survey
September to December 2010

Want to have your say? Visit **whatifleeds.org**

If you want to have your say on the future of your city then our website offers you the chance to do so, right now.

Visit whatifleeds.org to submit your answers to the survey quickly and easily. You can also search for and join the debates that are of interest to you. And, if you have something you want to talk about, you can bring up a topic that has yet to be discussed.

Join in the debate at **whatifleeds.org**

What if **Leeds...**
...becomes the most child-friendly city in the UK?

What if **Leeds...**
... becomes a city where people have a chance to get out of poverty?

What if **Leeds...**
...continues with its growing population - can we cope?

What if **Leeds...**
...fails to adapt to climate change?

What if **Leeds...**
...fails to plan for the future?

What if **Leeds...**
...becomes easier to get around without using a car?



What if **Leeds...**
...becomes the greenest city in the UK?

What if **Leeds...**
...has the best quality of life in the UK?

What if **Leeds...**
...sees a widening of the gap between rich and poor?

What if Leeds... is your chance to shape the long-term future of the city through our public consultation to develop a Vision for Leeds 2011 to 2030.

The Leeds Initiative is the city's local strategic partnership. Founded in 1990, we bring together a wide range of people and organisations from the public, private, community, voluntary and faith sectors to work together to improve the city and overcome problems for the benefit for everyone. We work with over 500 organisations throughout the city. Our formal partners include:

Leeds City Council
Leeds, York and North Yorkshire Chamber of Commerce and Industry
Third Sector Leeds
Arts Council
Education Leeds
English Heritage
Environment Agency
Government Office Yorkshire and The Humber
Highways Agency
Jobcentre Plus
Leeds City College
Leeds Civic Trust
Leeds Faiths Forum
Leeds Metropolitan University
Leeds Partnership Foundation Trust

Leeds Teaching Hospitals Trust
Leeds Voice
Museums Libraries & Archives Yorkshire
NHS Leeds
Natural England
Skills Funding Agency
Sport England
University of Leeds
West Yorkshire Fire and Rescue Service
West Yorkshire Metro
West Yorkshire Police
West Yorkshire Police Authority
West Yorkshire Probation Service
Yorkshire Forward
Youth Offending Service

All our documents, and the notes of all our meetings, are on our website at www.leedsinitiative.org
We can make this document available in Braille, large print and audio format on request.



A new Vision for Leeds

The Leeds Initiative, the partnership organisation for the city led by Leeds City Council, is developing a new, long-term plan for the future of the city. It is called Vision for Leeds 2011 to 2030, which is also the sustainable community strategy for the Leeds area. This Vision will also help to decide the shorter term priorities that need to be delivered for the city over the next three years.

This document is a consultation and sets out principles and broad aims. It provides an opportunity to debate, raise issues and challenges as we seek to gain agreement. The Leeds Initiative will engage with the people of Leeds to develop this Vision. Each place and community can and will benefit from thinking through how the Vision will be made real for them, for example, in individual neighbourhoods or places of business, in the city centre or our market towns.

A Vision for all of Leeds

This Vision is for everyone who lives and works in the Leeds Metropolitan District, an area covering 217 square miles. Leeds is the second largest metropolitan authority in the country and the largest in the north of England. It is a rich and varied place, including a vibrant city centre - well known for its shopping and nightlife - with built-up areas surrounding it, some more rural areas, and several towns and villages. These stretch from Otley in the north-west, Wetherby in the north-east, the rural areas of Bramham and Aberford to the east, Rothwell, Allerton Bywater and Methley to the south and south-east, and Pudsey and Morley to the west and south-west. A unique and distinctive place, two-thirds of the district is green belt and is in easy reach of two national parks.

Leeds is a city of 750,200 people¹. In general, people are living longer and Leeds has as many people over 60 as under 16. There is a higher proportion of young people than the national average, including a large student population. Leeds is also a city with many cultures, languages, races and faiths. 11% of our population is made up of people from black and ethnic-minority communities².

Leeds is the regional capital and the main economic driver for Yorkshire with major road, rail and air connections to neighbouring towns and cities and to national and international networks. The city is home to some of the largest financial institutions in the country and is known as the leading financial and legal centre in the UK outside London. It has a varied economy, excellent universities and world-class culture and sport. Despite becoming wealthier as a city over the last 20 years, Leeds still has too many deprived areas, where there is a poor quality of life, low educational performance, too much crime and anti-social behaviour, poor housing, and families where no-one has worked for generations. We need to continue to tackle the multiple problems of poverty and to improve all parts of Leeds.

1 Office of National Statistics, 2006

2 Census of Population 2001

A changing environment

We last published a long-term plan for the city in 2004. This set out a plan to 2020, much of which has been achieved or is underway. But since then much has changed both globally and locally, which is why we are now revising this plan. We are facing a series of major challenges following the global recession, which has led to a significant fall in the public money available to spend. Nevertheless, we still have to think ahead and plan for future success. We have set out some of the other main changes below.

Tackling climate change

In 2004 there was little public information on how climate change would affect our city. Regardless of the reasons for our changing weather patterns, it is generally accepted that climate change is a fact. In Leeds we have already seen how small changes can have a dramatic impact on our daily lives – such as the flooding which caused havoc to our communities and businesses. We are also using up the planet's natural resources at an alarming speed – as early as 2020 our demand for oil could exceed supply. We need to plan for this and look at alternatives.

Responding to the global recession

Over the last ten years, Leeds has gained a national reputation as a city of economic growth, creating jobs in a range of industries and sectors. But the recession has posed a number of serious questions about the future of our local economy. There has been a real impact on some of Leeds' key sectors, including construction, and business and financial services. Combined with the challenge of tackling climate change, we will also need to find new ways to remain competitive.

Anticipating changes to our population

Leeds' population is forecast to grow. This growth will include:

- greater numbers of children and young people;
- more people aged 75 years and over; and
- more people from black, ethnic-minority and mixed race backgrounds.

Like other successful big cities, it is also likely we will attract a larger number of people from elsewhere in the UK and EU. We need to start planning now to make sure that the city can manage these predicted changes to our population.

We are facing a series of major challenges following the global recession, nevertheless we still have to think ahead and plan for future success.



What we have achieved since 2004

In 2004 we set the direction for the future of Leeds.

“Our Vision for Leeds is an internationally competitive European city at the heart of a prosperous region where everyone can enjoy a high quality of life.”

The three aims of the current Vision are:

1 **“Going up a league as a city - making Leeds an internationally competitive city - the best place in the country to live, work and learn, with a high quality of life for everyone.”**

This aimed to capture the magical mixture of economic development, quality of life and competitiveness that makes cities great, and makes them recognised in the world. We are now firmly established as an international city and are named as one of the top 30 European cities in which to do business¹. But there is still more to do, and the current economic situation has given us new challenges.

2 **“Narrowing the gap between the most disadvantaged people and communities and the rest of the city.”**

We have ‘narrowed the gap’ – but not enough and not always with lasting results. We have made good progress in achieving some targets – our young people are getting better exam results, the number of people smoking has fallen, and fewer of our neighbourhoods are in the 3% most deprived in the country.

But progress remains slow in other areas such as the health gap between our richer and poorer areas. Despite all our efforts, one in five people in Leeds still lives in poverty. Many people are unable to afford to heat their homes adequately, live in poor quality housing, and lose out further because they cannot access basic financial services that many of us take for granted.

3 **“Developing Leeds’ role as the regional capital, contributing to the national economy as a competitive European city, supporting and supported by a region that is becoming increasingly prosperous.”**

Leeds is now firmly established as the regional capital. We are working closely together with ten other local authorities to develop a regional approach, which recognises the impact of Leeds’ economic strength on the wider Leeds area, and have created ways of planning more effectively at that level.

The Vision for Leeds 2004 to 2020 also set out twelve priority projects, based on what the people of Leeds told us was important, to improve the quality of life in the city and the region. You can read more about our progress on these projects on our website - www.leedsinitiative.org

Our challenge for the future

Our challenge now in 2010 is to look to the future beyond the plans we have set to think through the big issues affecting Leeds and how we tackle them.

We need to look again at where the city is going and ask ourselves where we want to be in 2030.

For example:

- What if Leeds has the best quality of life in the UK?
- What if Leeds is the UK’s most family friendly city?
- What if Leeds has the strongest and most sustainable economy in the country?
- What if Leeds ...? You tell us!

¹ Cushman & Wakefield’s European Cities Monitor

Developing our new Vision

The Leeds Initiative's partners regularly listen to people's views on how we can improve. We have used these day-to-day insights to help us make a start on developing some new aims for the city. In addition, over the last year, we have held events and workshops with many of Leeds' organisations and people, who have also told us how they think Leeds should develop in the future. All of this has resulted in the following proposals about where we should aim to be as a city by 2030. We now want your views on these.

Our Vision

By 2030, Leeds will be internationally recognised as the best city in Britain - a city that is fair, open and welcoming with a prosperous and sustainable economy, a place where everyone can lead safe, healthy and successful lives.

Our aims

By 2030, Leeds will be fair, open and welcoming.

Leeds will be a place where everyone has an equal chance to live their life successfully and realise their potential. Leeds will embrace new ideas, involve local people, and welcome visitors and those who come here to live, work and learn.

To do this Leeds will be a city where:

- people from different backgrounds and ages feel comfortable living together in communities;
- people are treated with dignity and respect at all stages of their lives;
- we all behave responsibly;
- people have a shared sense of belonging;
- there are good relations within and between communities;
- the causes of unfairness are understood and addressed;
- people feel confident about doing things for themselves and others;
- our services meet the diverse needs of our changing population;
- people can access support where and when it is needed;
- local people have the power to make decisions that affect us;
- people are active and involved in their local communities; and
- everyone is proud to live and work.



Developing our new Vision (Continued)

By 2030, Leeds' economy will be prosperous and sustainable.

We will create a prosperous and sustainable economy, using our resources effectively. Leeds will be successful and well-connected offering a good standard of living. Our culture of being excellent at everything we do will create a great quality of life for all.

Leeds will be a city that has:

- a strong local economy driving sustainable economic growth;
- a skilled workforce to meet the needs of the local economy;
- a world-class cultural offer;
- built on its strengths in financial and business services, and manufacturing, and continued to grow its strong retail, leisure and tourism sectors;
- world-class, cultural, digital and creative industries;
- developed new opportunities for green manufacturing and for growing other new industries;
- improved levels of enterprise through creativity and innovation;
- work for everyone with secure, flexible employment and good wages;
- high-quality, accessible, affordable and reliable public transport;
- successfully achieved a 40% reduction in carbon emissions (by 2020);
- adapted to changing weather patterns;
- increased use of alternative energy supplies and locally produced food; and
- buildings that meet high sustainability standards in the way they are built and run.

By 2030, Leeds' communities will be safe, healthy and successful.

Everyone has the opportunity to be safe, successful and secure, and lead happy, healthy and fulfilling lives. Leeds' communities will thrive and people will be confident, skilled, enterprising, active and involved.

To do this Leeds will be a city where:

- people have the opportunity to get out of poverty;
- education and training helps more people to achieve their potential;
- communities are safe and people feel safe;
- all Leeds' homes are of a decent standard and everyone can afford to stay warm;
- healthy life choices are easier to make;
- community-led businesses meet local needs;
- local services, including shops and healthcare, are easy to access and meet our needs;
- local cultural and sporting activities are available to all;
- there are high quality buildings, places and green spaces, and
- happiness forms the basis of a good quality of life.

How will our Vision affect different places?

Our Vision needs to be relevant to all our local communities and neighbourhoods, as well as the city centre, Yorkshire region, nationally and internationally.

We have outlined below a few examples of how some of the ideas in this Vision will affect these different places.

Leeds neighbourhoods

Each community will be unique, but they can all be safe and inclusive, well planned, built and run, offering prosperity, good services and opportunities for all. We will work hard to release the potential of everyone in Leeds to make sure the Vision aims are achieved in every neighbourhood. To do this we will work with residents as equal partners who can determine their own and their communities' future. Services will be developed and delivered with local people, including older and younger people, and people of all abilities to be active and involved citizens.

Leeds city centre

Our city centre will be a key economic driver not just for the Yorkshire region, but for the country as a whole. It will remain one of the UK's leading retail destinations and a major draw for businesses and visitors alike, welcoming and well connected. It will be a place that is sustainable with a high quality environment and cultural offer, and a city that is safe, family-friendly and attractive to people of all ages and backgrounds.

Leeds Metropolitan District

Leeds is already committed to a 40% reduction in the carbon put into the atmosphere by 2020. This is a stretching target for the whole district, which requires Leeds' residents and organisations to work together to

make it happen. The Leeds Climate Change Strategy has set the direction for the city. Now the partners are planning the actions in transport, and managing buildings, including homes, and business operations. We will need to challenge and support each other to develop the new ideas needed to achieve such a challenging target. We will also need to engage with the imagination and creativity of the people of Leeds so that they can contribute.

Leeds City Region

By working with the Leeds City Region¹, we will create a sustainable and prosperous economy by engaging with business and our partners across the wider Leeds area. Working together we will achieve better results for our local economy, skills, housing, transport and innovation.

Leeds' role nationally and internationally

Leeds will punch its weight as a leading city nationally, making sure that decision makers and opinion formers understand the city and what it offers and the needs of its communities. We will make sure that Leeds gets its fair share of investment and funding. We will work to improve the reputation of the city nationally and internationally as the natural alternative to London, for investment, employment and a great quality of life.

¹ The Leeds City Region brings together the eleven local authorities of Barnsley, Bradford, Calderdale, Craven, Harrogate, Kirklees, Leeds, Selby, Wakefield, York and North Yorkshire County Council to work together on areas such as transport, skills, housing, planning and innovation.



What if Leeds works together?

The success of our city depends on all of us working together to make sure that our Vision and all our plans and strategies are robust and have been tested and challenged. We will make sure that we continue to work in partnership and with local communities to achieve the best for the people of Leeds.

We will listen to different points of view, we will be honest, open and straightforward – saying what we mean, and meaning what we say. We will use evaluation and evidence to make sure we make progress with our priorities.

You can join the debate by:

Visiting whatifleeds.org

Sending us a tweet [@whatifleeds](https://twitter.com/whatifleeds)

Visiting us at facebook.com/whatifleeds

Visiting us at whatifleeds.org/linkedin

What if you had your say?

Before we finalise the Vision for Leeds 2011 to 2030, we would like the views of as many people as possible that live or work in all parts of Leeds. We would also like your thoughts on the priorities for the next three years.

This survey is one way of telling us your views. Please take a few minutes to answer the questions on the following pages and return this survey (together with any extra comments) to the address shown (you do not need a stamp).

Why not have a conversation about the ideas in this draft Vision with friends, at work, or in your clubs and associations and tell us what you think?

Survey

What if Leeds ... becomes the best city in the UK?

What does this mean to you? How would you make this happen?

What if Leeds ... becomes fair, open and welcoming?

What does this mean to you? How would you make this happen?

What if Leeds ... has a prosperous and sustainable economy?

What does this mean to you? How would you make this happen?

What if Leeds' communities are safe, healthy and successful?

What does this mean to you? How would you make this happen?

Thinking about the next three years, what if you could choose ...?

What would the top priorities for the city be in the next few years? What are the big issues you think we need to tackle as a city?



We want to make sure that the final version of the Vision for Leeds 2011 to 2030 is accessible to people.

Please tell us your favourite options.

- A printed document
 An online document
 An online film or podcast
 A DVD
 Other (please specify)

About you

To help us make sure that we reach as wide a range of people as possible, it would help us if you could answer the questions below. The information you provide will be kept confidential.

Male Female Year of birth First part of postcode (e.g. LS10)

Ethnic origin: Please choose one section from A to E and then tick the appropriate box to indicate your ethnic background.

A. White	B. Mixed Race	C. Asian or Asian British	D. Black or Black British	E. Other ethnic groups
<input type="checkbox"/> British <input type="checkbox"/> Irish <input type="checkbox"/> Any other White background please write below <input type="text"/>	<input type="checkbox"/> White and Black Caribbean <input type="checkbox"/> White and Black African <input type="checkbox"/> White and Asian <input type="checkbox"/> Any other Mixed background please write below <input type="text"/>	<input type="checkbox"/> Indian <input type="checkbox"/> Pakistani <input type="checkbox"/> Bangladeshi <input type="checkbox"/> Kashmiri <input type="checkbox"/> Any other Asian background please write below <input type="text"/>	<input type="checkbox"/> Caribbean <input type="checkbox"/> African <input type="checkbox"/> Any other Black background please write below <input type="text"/>	<input type="checkbox"/> Chinese <input type="checkbox"/> Gypsy/Traveller <input type="checkbox"/> Any other background please write below <input type="text"/>

Do you consider yourself to be disabled? Yes No

Type of disability:

- Physical – such as using a wheelchair to get around or difficulty using your arms
 Sight or hearing problems – such as being blind or partially blind, or deaf or partially deaf
 Mental health condition – such as depression or schizophrenia
 Learning disability – such as Down's syndrome or dyslexia – or difficulties in thinking, planning, and memory – such as autism or brain injury
 Long-standing illness or health condition – such as cancer, HIV, diabetes, chronic heart disease, or epilepsy

Sexual orientation: Heterosexual/straight Lesbian/gay woman Gay man Bisexual

Religion or belief: Please tick the appropriate box to describe your religion or belief

- Buddhist Christian Hindu Jewish
 Muslim Sikh No religion Other (please specify)

2



FREEPOST PLUS RSCS-ZTJU-CLXH
Leeds City Council
Merrion House
110 Merrion Centre
Merrion Way
Leeds
LS2 8ET



What if **Leeds...**
Talk today, *Shape tomorrow*



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the Leeds Initiative

HA/TP/SC/08.10/8K

Published by The Leeds Initiative, August 2010

Appendix II

Consultation and communications plans for the Vision for Leeds 2011 to 2030

The sustainable community strategy, the Vision for Leeds 2011 to 2030, is the overarching plan for other local and regional plans and will take into account how they inform one another.

The Government says that it should be:

- based on local needs;
- underpinned by a shared evidence base;
- informed by community aspirations; and
- lead to improvements in the social, environmental and economic wellbeing of the area.
- the starting point for producing a sustainable community strategy is consultation.

Aims of the consultation and communications for the Vision for Leeds 2011 to 2030

The consultation and communications plans will aim to:

- increase public awareness of the Vision and engage meaningfully with local people;
- make sure the links between the Vision and other relevant strategies and plans are clear; and
- enable a wide and diverse range of people to take part and thereby influence the Vision.

Objectives

The consultation and communications plans will enable us to:

- work with partners to avoid duplication, maximise resources and participation and increase opportunities for joint consultation;
- understand the views of members of the public and other stakeholders about the future of Leeds;
- develop an understanding of alternative, innovative methods of consultation as a basis for service improvement;
- develop accessible consultation materials that will appeal to and engage with more Leeds' citizens;
- involve under-represented groups and groups at risk of exclusion;

- share intelligence and information with respect to the consultation outcomes for all partners and key consultees;
- work with partners to make sure that other key strategies are consistent with the Vision document; and
- provide staged feedback to all consultees.

Challenges

Challenges in putting into practice the consultation and communications plans to achieve effective results include:

- persuading a broader range of people to actively engage in the consultation process; and
- working with reduced capacity and limited budget to form a large-scale consultation.

Rationale for the consultation and communications approach

In order to address the issues outlined above an invitation to tender exercise was carried out to appoint an agency to develop a public-facing look and feel to the Vision for Leeds consultation and communications. Evidence has shown that successful consultation exercises that seek to engage with the general public have adopted a campaign approach creating a separate identity rather than using the brand of the commissioning organisation.

A Leeds-based agency, Home, has been appointed to develop a public-facing campaign identity and website for the 'Vision for Leeds' consultation project – 'What if Leeds ...? Talk today. Shape tomorrow'.

The aim is to:

- create an inclusive approach to the consultation;
- create an identity which is used on all communications media (website, consultation document, questionnaire) associated with the consultation,
- be instantly recognisable to the public, and
- build up momentum throughout the campaign.

Home has had previous success with this approach for several other public-sector organisations, including 'the Great Drink Debate' campaign for the COI from an original working title of 'Attitudes and behaviour towards alcohol in the Yorkshire & Humber region – a public consultation'. For this they developed a colour palette, imagery, a typography style and a strapline of "Views on booze. What's yours?". The campaign elicited 13,000 responses in three months.

The design proposition – What if Leeds ...? Talk today. Shape tomorrow.

The invitation to engage is at the heart of the proposition - the main objective being to get a response and to get people to join in to tell us where they see Leeds by 2030.

In replacement of the working title 'Vision for Leeds', the agency has developed the concept 'What if Leeds...'. And the website www.whatifleeds.org

'What if Leeds...' aims to:

- inspire people who live and work in Leeds to think to the long term;
- provoke interest by suggesting there's more to come;
- pose a question, thus opening up the subject to debate;
- use everyday language that will appeal to a broad demographic; and
- immediately make the campaign ownable to Leeds;

The concept name of 'What if Leeds...' is then substantiated with the strapline 'Talk today. Shape tomorrow'.

'What if Leeds...' acts as a stage in the development of the new Vision for Leeds by suggesting points of view that will spark debate, for example:

- what if Leeds has the best quality of life in the UK?
- what if Leeds is the UK's most family friendly city?
- what if Leeds has the strongest and most sustainable economy in the country?
- what if Leeds ...? You tell us!

The owl design device serves as a visual representation of the campaign and gives an alternative to using images of people, which is difficult when representing a broad demographic.

A stand-alone website – whatifleeds.org – has been developed to support our consultation. The website will use social media (Facebook, Twitter, YouTube, LinkedIn, Flickr, blogs, etc) to engage a wide demographic. Since the last Vision for Leeds was published, social media has become the most natural and conventional means of communication for a large majority of the population, and, in particular, young people. Recent research carried out by Nielsen showed that more people now communicate using social media than through email and 24 million people actively use Facebook in the UK (50% of these log on to Facebook in any given day) . Three million people are members of social networks associated with Leeds.

Online consultation has a number of other benefits:

- quick and easy responses;
- effective for large-scale consultation – able to reach a wider audience cost-effectively;
- information can be quickly updated;

- environmentally-friendly;
- ‘viral marketing’ can drive traffic to the site (using existing website databases, such as Breeze);
- participants can ask for more information, seek clarification and receive more immediate feedback than from traditional consultation methods;
- it encourages a two-way, more active process – people can pose their own questions rather than being the passive recipients of questions provided by ourselves;
- it gives people the opportunity to debate – something which has found a new voice in popular culture following the televised political debates for the general election;
- online tools allow for effective analysis and evaluation; and
- the website could provide a sustainable consultation platform subsequently.

Other groups e.g. Silver Surfers, and learning groups in libraries, have been approached in order to broaden participation. Guardian.co.uk/leeds is also engaged with the project.

A variety of other methods will be used in order to engage a broad range of audiences and yield both quantitative and qualitative results.

They will include:

- face-to-face (focus groups), particularly targeted at under-represented groups;
- print (newspaper, newsletters etc.) including one week of articles in the Yorkshire Evening Post with real-life case studies, and articles in a range of local newspapers;
- the communications networks of partner organisations;
- online newsletters;
- hard copies of the consultation document to be distributed to a wide range of organisations with public receptions;
- questionnaires;
- attendance at existing local community events and festivals;
- workshops for special interest groups;
- joint consultation with key strategic partners to avoid duplication;
- in-house consultation for schools, FE and HE sectors (young people and adults);
- employee engagement through staff networks (e.g. LCC, NHS); and
- presentations to a range of audiences.

Feedback will be provided to all consultees at staged intervals during the consultation process.

Key consultees will be approached to provide evaluation at the end of the consultation exercise.

Appendix III

Consultation timetable

Month	Activity
May 2010	<p>21 May - Open Space (cross-sector event with 20 workshops)</p> <p>22 May - TINWOLF (Transition Inner North West Of Leeds Forum) event – Reinventing our City – creating community solutions for a sustainable Leeds</p>
June 2010	<p>18 June - LSP challenge event</p> <p>Four-week project in Holy Rosary and St Anne's, Chapeltown for all key stage 2 students</p> <p>Robin Hood Primary pupils and parents event</p>
July 2010	<p>1 July - physical and sensory impairment event – Headingley</p> <p>6 July - LGB young people</p> <p>22 July - Hamwattan Elderly Group</p> <p>22 July - Jewish Older People</p> <p>26 July - Armley Helping Hands – older people</p> <p>27 July - Seacroft Older people</p> <p>Launch of e-consultation – email to Breezecard database</p> <p>Breeze on Tour events</p>
August 2010	<p>3 August - Leeds Black Elders</p> <p>4 August - PACTS (Police and Communities Together) meeting Hunslet</p> <p>6 August - Leeds Irish older people, Harehills</p> <p>8 August – Community Interfaith Event - Beeston</p> <p>10 August – Meeting with disabled adults (Leeds Involving People)</p>

	<p>11 August - Together for Peace – DIY Vision event for businesses</p> <p>18 August - Morley Elderly Action</p>
<p>September 2010</p>	<p>2 September – Otley community groups (Otley Town Council)</p> <p>3 September – Culture Vultures ‘Tales of the City’</p> <p>21 September - BettaKultcha (social media networking)</p> <p>Business event with Leeds Ahead</p> <p>Scrutiny Board meetings</p> <p>Schools</p> <ul style="list-style-type: none"> - Whitecote Primary, Bramley - Garforth Comprehensive - New Bewerley Primary, Beeston - Cookridge Primary - Rodillian School(disabled young people) <p>Institute of Directors - email to contact list 1500+ plus events</p> <p>Youth Council</p> <p>Women’s Group (Hamara Centre)</p> <p>Area management events</p>
<p>October 2010</p>	<p>Leeds Metropolitan University University of Leeds Leeds City College</p> <p>October 21 LINK</p> <p>Focus group GATE (Leeds Gypsy and Traveller Exchange)</p> <p>Focus group ROMA community</p> <p>Disabled young people</p> <p>Leeds Chinese Community including businesses</p> <p>Leeds Chamber Business Forum event</p> <p>LINK event</p>

November 2010

Focus group MESMAC (LGB)

PACTS meeting Wetherby

18 November – Equalities Assembly Conference



Originator: P. Anderson-Beck
Tel: 39 50636

Report of the Chief Regeneration Officer

Inner South Area Committee

Date: 11 November 2010

Subject: The Leeds Local Investment Plan 2011-15

Electoral Wards Affected:

City wide with a focus on neighbourhoods in the 10% most deprived nationally.

Ward Members consulted (referred to in report)

Specific Implications For:

Equality and Diversity

Community Cohesion

Narrowing the Gap

Eligible for Call In

Not Eligible for Call In (Details contained in the report)

EXECUTIVE SUMMARY

The draft Leeds Local Investment Plan (LIP) focuses on housing and regeneration investment within spatial priority areas of Leeds. This includes the neighbourhoods and communities of Inner South Leeds.

The LIP contributes to the city’s vision for regeneration, alongside its key objectives, priorities for investment and outcomes between 2011 to 2015. It brings together, and builds on, the wide range of regeneration activity undertaken to date across Leeds, whilst providing a clear rationale for why regeneration should take place in certain parts of the city.

The LIP complements an equivalent investment plan for the Leeds City Region, as well as other key local strategies, such as the Local Development Framework, the Leeds Housing Strategy (and related strategies), the Agenda for Improved Economic Performance, and the Leeds Strategic Plan and Vision for Leeds. It also aims to complement area-specific regeneration plans, such as those for Beeston Hill and Holbeck, and Middleton.

Although the LIP provides a focus for joint ventures with other funding agencies and the private sector, the Homes and Communities Agency (HCA) has been the key partner in its development to date. Therefore, it contains a clear investment request of the HCA, with a particular focus on housing-led opportunities in Leeds’ spatial priority areas. City-wide housing issues, and the associated investment requirements, are also included within the LIP. These include energy efficiency, and supported housing and independent living.

1.0 Purpose of this report

- 1.1 This report presents an overview of the draft Leeds Local Investment Plan (LIP), 2011-15 for comment and input from the Inner South Leeds Area Committee. It particularly focuses on those elements of the plan most relevant to Inner South Leeds.

2.0 Background information

- 2.1 The Leeds Regeneration Framework (2010-30) has been developed over the last 12 months as a longer-term strategic document to drive forward the city's expanding regeneration agenda. It is a flexible and multi-layered framework reflecting the wide range and scale of programmes being developed and delivered throughout Leeds.
- 2.2 As part of its investment planning approach, the HCA has invited local authorities to develop local investment plans setting out their housing and regeneration priorities, and the investment required to realize them. As a result, the Council has been working closely with HCA colleagues over the last five months to develop a detailed investment plan. This brings together existing regeneration activity underpinned by the aims, objectives and methodology of the Leeds Regeneration Framework.
- 2.3 The above has resulted in the development of the Leeds LIP and supporting evidence base. These are closely aligned to the Leeds City Region LIP that contains a number of Leeds' larger scale regeneration priorities, such as the Urban Eco Settlement and Accelerated Development Zone at Aire Valley Leeds – both of which will bring regeneration benefits to the neighbourhoods of Inner South Leeds..
- 2.4 The Leeds Neighbourhood Index is the main method for measuring the LIP's progress. It will track improvements within target areas on such indicators as housing, health, employment, education and skills. This supports the overall aim of the LIP, which is to **contribute to measurable improvements to target neighbourhoods and localities across Leeds.**

3.0 Main issues

- 3.1 The main focus of the LIP is spatial regeneration in target areas and neighbourhoods, with a focus on those within the 10% most deprived on the National Index of Multiple Deprivation. In other words, place-making in parts of the city where there is the need and scope for improvement, and where significant opportunities exist to deliver positive and lasting economic, social and environmental change.
- 3.2 The LIP contributes to the Regeneration Framework's holistic approach to regeneration i.e. bringing together activity around neighbourhood development, employment and skills, health and housing. However, it focuses primarily on housing-led solutions and investment opportunities in terms of securing future HCA investment.
- 3.3 Complementary to its spatial targeting, the LIP has a number of cross-cutting thematic priorities linked to housing improvement. These are set out below and form part of the overall investment request alongside the spatial priorities. Some thematic priorities are city-wide and some are encompassed within the spatial programmes e.g. the PFI Round 5 Housing Programme in Beeston Hill and Holbeck.

3.4 **Aims and objectives**

The LIP has three strategic aims, each with a number of measurable objectives: -

1. To connect people and families living in Leeds' target neighbourhoods to employment, enterprise, social, cultural and leisure opportunities.
2. To develop welcoming and enterprising neighbourhoods served by high quality local services.
3. To create attractive and sustainable places where people want to live, work, visit and invest.

3.5. **Spatial priorities and programmes**

The LIP has five current spatial priorities, each with multi-faceted regeneration programmes being developed and delivered within them : -

1. East and South East Leeds (EASEL)
2. Aire Valley Leeds (AVL)
3. Leeds Bradford Corridor (incorporating West Leeds Gateway)
4. South Leeds
5. Chapletown

3.6 **Thematic priorities and programmes**

The LIP has five cross-cutting thematic priorities that are being addressed through city-wide programmes and initiatives. Much of this activity is taking place within the spatial priority areas.

1. Mixed Tenure Communities
2. Affordable Housing
3. Private Sector Housing Renewal
4. Energy Efficiency (for new and existing housing)
5. Supported Housing and Independent Living

4.0 **Inner South Leeds focus**

Many of the projects and programmes making up the overall LIP will have a positive impact on neighbourhoods in and around Inner South Leeds.

4.1 **Major schemes**

PFI Round 5 Housing Programme - major housing-led regeneration programme in Beeston Hill and Holbeck with plans to refurbish over 400 existing council homes and to construct 275 new ones. The programme will also deliver significant environmental improvements over a 20-year life cycle, and has been informed by ongoing consultation with local residents.

Urban Eco Settlement at Aire Valley Leeds - work is underway as part of a larger scheme to develop a sustainable, low-carbon area of the city with significant new housing development (including affordable housing), along with substantial environmental and transport improvements. As well as new and improved housing and infrastructure in parts of Inner South Leeds, training and employment opportunities for local people will also be created.

Accelerated Development Zone at Aire Valley Leeds - major investment proposal to bring significant infrastructure improvements to the Aire Valley, This would attract and sustain business growth and provide employment opportunities for residents of Inner South Leeds neighbourhoods.

4.2 **Investment Partnership South Leeds (IPSL)** – the partnership has been established to make the wider South Leeds area more economically competitive and environmentally sustainable. It aims to take forward a strategic approach to regeneration in the area, and secure long-term commitments and investments from a range of public and private sector partners. The primary focus will be on delivering infrastructure improvements that create employment, improve neighbourhoods, attract investment, improve housing stock, enhance the area’s environmental appeal and improve public transport and connectivity. Investment secured through the LIP will support the work of the partnership.

4.3 **Other investment opportunities**
The LIP currently contains a draft portfolio of housing-led regeneration investment opportunities within the spatial priority areas. The portfolio has been informed by an assessment of the viability and deliverability of individual schemes i.e. value for money (investment needed versus return on investment), planning status, ownership status, timing etc.

As a result, the following Inner South Leeds investment opportunities are currently within the draft LIP:-

Investment Opportunity	Detail
Garnetts, Beeston	Clearance of remaining sub-standard properties to create a 1.5 Hectare redevelopment site at the Gateway to Beeston.
The Beverleys, Beeston Hill	55 new housing units (mix of 3-4 bed houses and 2 bed apartments) for social rent and low cost home ownership (LCHO)
Beeston Hill, Phases 7-10	Renovation of existing private and public stock, including energy efficiency works. 240 properties improved, along with employment and apprenticeship opportunities.
Holbeck Group Repair	Renovation of existing private and public stock, including energy efficiency works. 200 properties improved, along with employment and apprenticeship opportunities.
Holbeck Phase 4	Clearance of remaining substandard properties to create a further redevelopment site, and development of 40 new affordable units (mix of social rent and LCHO).
Bath Road, Holbeck Urban Village	Mixed housing development over 2 phases – Phase 1 made up of 55 units (2-3 bed) for private rental.

Support for the above will be dependent on the outcome of ongoing negotiations with the HCA, and with other potential investors from the public and private sectors. There is clear scope to change the above opportunities and to include new ones moving forward.

5.0 Equality and Diversity

- 5.1 The LIP contributes to addressing disadvantage in target neighbourhoods, and with connecting their residents to economic and social opportunity. This underpins its approach to tackling the inequalities faced by specific communities and groups in certain parts of the district.

As a key part of the Regeneration Framework, the LIP aims to contribute to the continued improvement of conditions in the city's 10% most deprived neighbourhoods. To understand and monitor this on an ongoing basis, a small number of headline outcomes, with associated five-year targets, have been identified. These will be reported against on an annual basis to track the performance of neighbourhoods and to identify impacts on different groups and communities.

The outcomes focus on : -

- Improving the overall performance of those Leeds neighbourhoods located in and around the 10% most deprived nationally (target neighbourhoods).
 - Increasing the rate of economic activity across the city.
 - Narrowing the gap between the Leeds and England averages on child poverty and household standard of living.
 - Improving the satisfaction levels of residents within the city's target neighbourhoods.
- 5.2 Equality issues are also covered by the Council's suite of strategies which address the housing needs of different equality groups. For example, the Leeds Supporting People Strategy, Leeds Older Peoples' Housing Strategy, Leeds Disabled Peoples' Housing Strategy and the Leeds BME Housing Strategy. The plan will clearly contribute to the delivery of these strategies through a number of its investment priorities and programmes, such as Lifetime Neighbourhoods for Leeds, Disability Facilities Grants and various affordable housing schemes.
- 5.3 The LIP and its evidence base will shortly undergo an impact assessment to determine its contribution to equality and diversity outcomes. The Leeds Regeneration Framework – the LIP's overarching strategic context – has recently undergone an impact assessment, and the findings will be incorporated within the LIP moving forward. In addition, a number of the LIP's spatial and city-wide programmes have undergone similar assessments, including the PFI Round 5 Housing Programme.

6.0 Implications for council policy and governance

- 6.1 The LIP's programmes and projects will continue to be developed and delivered in line with Council policies.

7.0 Legal and resource implications

- 7.1 The legal and resource implications will be identified and fully considered at a programme level, and periodically reviewed across the LIP.

8.0 Conclusions

- 8.1 The LIP builds on existing work to set out a comprehensive account of Leeds' regeneration priorities and opportunities over the next four years, and beyond. It provides a robust rationale for regeneration investment within parts of Leeds, and is a focus for future discussions with investors from the public and private sectors.
- 8.2 The LIP presents a broad and flexible portfolio of investment opportunities capable of responding to change across the city, and to new investment and growth opportunities as they arise. For this reason, it will continue to be refreshed and revised over its lifespan.
- 8.3 A number of the projects, programmes and individual investment opportunities making up the LIP will deliver lasting economic, social and environmental benefits to Inner South Leeds neighbourhoods.

9.0 Recommendation

- 9.1 Inner South Area Committee is asked to provide input and support into the ongoing development and delivery of the Leeds Local Investment Plan, 2011-15.

Background papers

None



Originator: Mark Dolman

Tel: 2476362

Report of the Director of Environment & Neighbourhoods

Inner South Area Committee

Date: 11th November 2010

Subject: Reporting Health & Environmental Action Service activities to the area committees

Electoral Wards Affected:
 Beeston and Holbeck
 City and Hunslet
 Middleton Park

All Ward Members consulted (referred to in report)

Specific Implications For:

Equality and Diversity

Community Cohesion

Narrowing the Gap

Council Function Delegated Executive Function available for Call In Delegated Executive Function not available for Call In Details set out in the report

Executive Summary

Following consultation and feedback from area committees and sub-groups, Appendix 1 is a revised version of the Health & Environmental Action Services activity report first presented to members in January of this year. Information is now presented at ward level and includes some data mapping. The aim of the report is to provide members with information about the scope and activities of our service with particular focus on enforcement action and the work of the Environmental Action Teams aligned to strategic outcomes.

1.0 Purpose Of This Report

To provide information for members on the demand for services provided by the Health & Environmental Action Service (HEAS) with particular focus on the enforcement activities undertaken by the Environmental Action Team (EAT) and Highways & Environmental Enforcement (HEE) team. The report known as the 'HEAS Activity Report' (appendix 1) was first introduced to members in January and the subsequent feedback has been integrated into a revised report which now provides data at ward level. This particular report is a half year report for 2010-2011 as it was agreed that reports would be produced on a 6 monthly basis.

2.0 Background Information

HEAS has been operational since May 2008 when it was created out of the former Enforcement Division and Environmental Health Division. Part of its remit is to consider how best to report on its activities and maintain effective communication with area committees particularly in relation to locality working. Mindful of this Graham Wilson the Head of Environmental Action & Parking produced a pilot report for North West inner area committee in February 2009 which was well received. It subsequently created a lot of interest and enquiries from a number of other area committees who felt this sort of information would be valuable to them. Consequently the attached report was developed to present information that would be interesting to members and encourage debate about the nature and demand for our services.

3.0 Main Issues

The report gives a brief description of the work undertaken by teams within HEAS and outlines the scope and demand for our services in the Inner South management area.

Information has been grouped according to the strategic outcome that a teams activities most significantly contributes to. Data is provided in relation to service requests, fixed penalty notices, enforcement notices, premises inspections, private sector housing inspections, licenses issued, homes improved and adapted.

The report must be read with a health warning in that it relies heavily on service request (SR) volumes to demonstrate the demand for particular services. In reality its not feasible to draw accurate conclusions about the productivity of teams based on SR's alone because we're not comparing like with like. The notion of SR's is a broad one, ranging from requests for telephone advice that take little time to process to complaints that may take months to investigate and resolve. Consequently there is a wide variation between the type of job undertaken by teams and the time taken to complete each job, neither of which are reflected by counting SR's. Nevertheless SR's do provide a useful indication of the types of issues that are most commonly dealt with in different areas.

The report currently provides information not just on teams involved in crime and grime issues but also on the work of some of our city wide teams such as food, health and safety, housing regulation and regeneration etc There are a number of ongoing projects that have been instigated to review the councils provision of services in light of the difficult economic climate that now exists. In particular these include locality working and the regional provision of regulatory services. The findings from both will shape future provision and could result in

significant changes in the orientation of services which will need to be reflected in future issues of this report.

In the meantime information in the report as well as feedback received from members via area committees and/or sub groups will be taken into consideration and used in tasking reviews as well as to shape the drafting of next years service plan. Additionally the report will be used to inform locality working and facilitate communication between members, area management and relevant Health and Environmental Action Service functions. The latter being particularly important in the times of change that we inevitably face over the coming months.

4.0 Implications For Council Policy and Governance

None

5.0 Legal and Resource Implications

None

6.0 Conclusions

HEAS collects and has access to a wealth of data. Conscious of the need for a relatively concise report we've had to be fairly selective about the information that has been included and how it is presented. The revised format has been developed as a result of feedback from members following presentation of the initial report earlier in the year.

7.0 Recommendations

Members are asked to note and consider the information provided within the attached report (Appendix 1) in order to facilitate decisions about work priorities as part of the intensive neighbourhood management process. Of particular interest is likely to be the work of the EAT's whose staff include the newly appointed Community Environment Officers and Community Environment Support Officers.

Background Papers

Appendix 1 - please see the attached "*Health and Environmental Action Service activity report South East Management Area April 2010- September 2010*"

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APPENDIX 1

The Health and Environmental Action Service (HEAS) is part of Environmental Services and is responsible for a diverse range of functions including enforcement of over 100 Acts of Parliament, extensive private sector housing regeneration with programmes, adaptations to private sector homes, food safety and health & safety in commercial premises, pollution control of air, land and water, Houses' in Multiple Occupation (HMO) licensing, and regulation of the private rented sector to name but a few. The aim of this report is to give a flavour of the services we offer and the demand for those services as well as the outcomes we achieve which contribute to the local strategic partnerships vision for Leeds.

The service is divided into 3 sections with the broad responsibilities listed below.

Pollution Control & Housing

- Housing regeneration – group repair, empty homes and home assistance loans
- Housing regulation – HMO and selective licensing, landlord accreditation and the condition of private rented homes
- Pollution control – noise and air pollution, permitted commercial processes, landfill site monitoring.
- Aids & adaptations to the homes of people with disabilities

Commercial & Business Support

- Food Safety - food premises inspections, scores on the doors and healthy eating interventions
- Infectious disease control
- Health & safety in the workplace
- Affordable warmth - home energy efficiency improvements, health through warmth and fuel poverty initiatives
- Pest control

Parking & Environmental Action

- Parking
- Highways & Environmental Enforcement (HEE) – fly tipping, highways issues, waste carrying
- Environmental Action Team's (EAT) * 3 – littering, drainage, dog fouling, waste storage, graffiti

Scope of the report

To facilitate service delivery each of the above sections are organised into teams. It is the activity of these teams which forms the basis for the presentation of information in this report. However to make the information more user friendly, headings and groupings in the report contain a blend of outputs from different teams and where possible have been aligned to strategic themes rather than the HEAS organisational structure.

Its also worth noting that whilst a significant proportion of service requests are in effect 'complaints' the definition is much wider than that and includes requests for: advice, registrations, licences, training, planning consultations, scientific surveys, sampling as well as pro-active inspections and stop and search interventions and others.

Deployment of Community Environment Support Officers (CESO's) and Community Support Officers (CSO's)

There are 5.5 FTE CEO/CESO's allocated to the South Inner South committee area. They work as part of the Environmental Action Team servicing the committee area.

They are generally tasked to work in defined ward areas however there is flexibility to allow CEO/CESO's to work as a team on specific area based initiatives. The current allocation is,

- Beeston & Hunslet 1.75 FTE
- City & Holbeck 1.75 FTE
- Middleton 2 FTE

Page 13
The CEO/CESO's provide a visible presence within the community, identifying and addressing local environmental issues. They undertake a combination of pro active patrols, programmed area initiatives and reactive work to requests for service from the public, Councillors, MP's, and other agencies. Their remit is to respond and resolve environmental issues quickly at a local level.

Management of the CEO/CESO's is through the Environmental Action Team with close communication with Ward Members. CEO/CESO's routinely attend community forums, Operation Champion and other multi agency tasking meetings.

Issues they are tasked to deal with at present:

- Waste in gardens
- Fly tipping
- Littering
- Dog fouling
- Obstructions to the highway
- Overgrown vegetation
- Illegal advertising
- Commercial waste issues at local shops/business's
- Empty and nuisance private properties
- Neighbour noise nuisance

Proactive work includes,

- Surveillance of flytip "hot spots"
- Area clean ups using Probation Services
- Visiting local shops and businesses to advise of their waste storage and disposal duties.
- Bin yard enforcement
- Litter and dog fouling patrols of targeted areas

This first table shows the requests for service made to all teams and reflects the level of demand for our services by the public, other departments and external agencies.

Service requests received by the Health and Environmental Action Service (April 2010-September 2010)

Table 1	Inner South			Outer South				Outer East			
TEAM	Beeston/ Holbeck	City & Hunslet	Midd'ton Park	Ardsley/ Robin- Hood	Morley North	Morley South	Rothwell	Crossgates/ Whinmoor	Garforth/ Swill'ton	Kippax/ Methley	Temple Newsam
Landlord Accreditation	0	1	1	0	1	1	0	2	0	0	1
Food Safety	12	65	3	1	8	11	10	8	3	2	5
Highways and Environmental Enforcement	43	75	57	7	36	45	16	18	26	32	43
Houses in Multiple Occupation	6	7	1	0	2	1	0	1	2	1	2
Health and Safety	53	55	2	4	8	2	1	4	7	3	6
Air Pollution	34	11	0	4	4	4	0	0	11	1	2
Commercial noise and Environmental Protection	98	240	14	25	27	39	23	24	27	13	18
Pest Control	43	40	56	21	17	21	53	34	27	39	51
Private Rented Sector Housing	27	39	8	2	3	9	2	6	11	3	6
Rentokil	65	66	101	57	30	39	72	81	54	65	73
South EAT*	532	914	313	171	183	220	176	251	165	165	219
Totals	913	1513	556	292	319	392	353	429	333	324	426

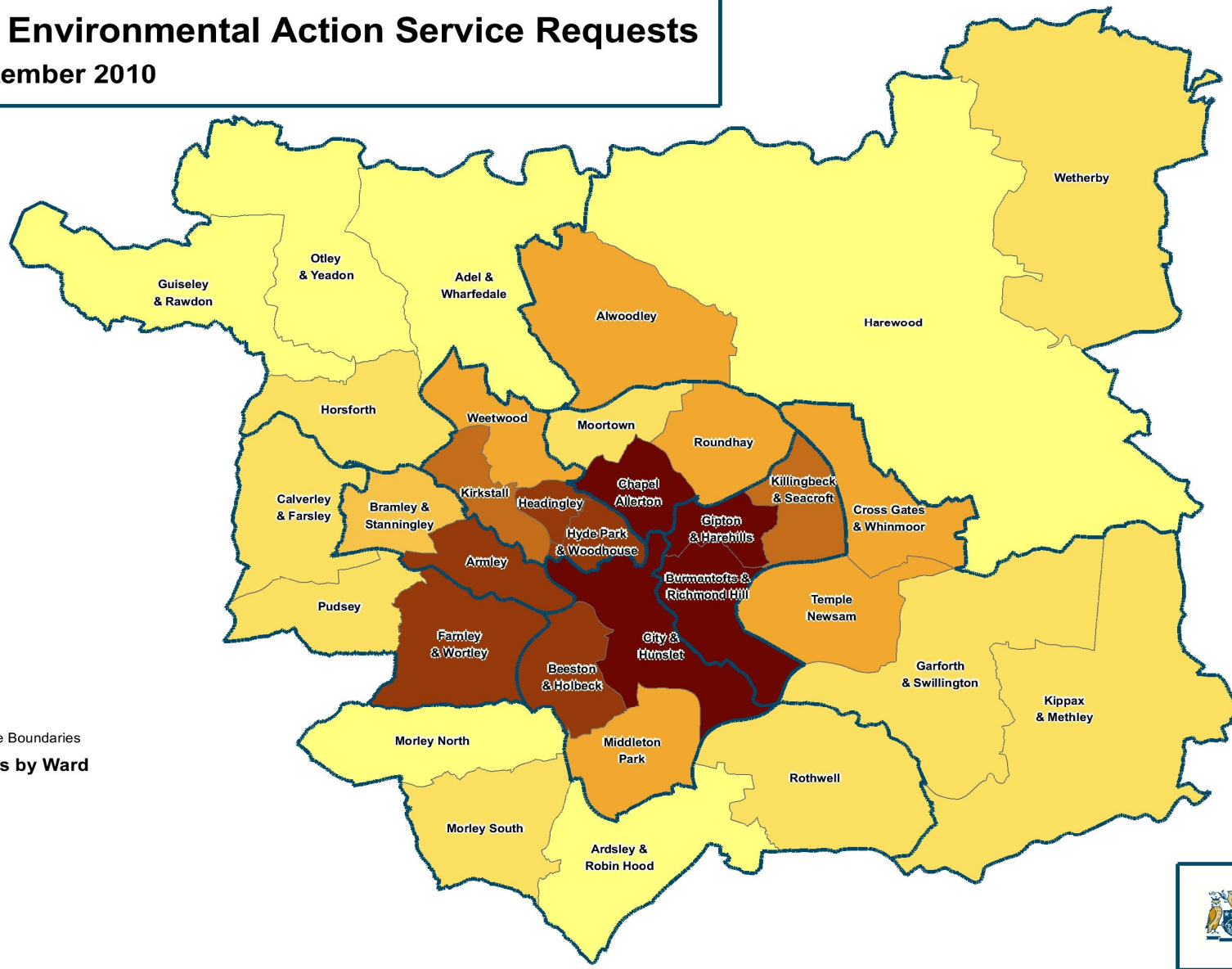
*EAT = Environmental Action Team

Service requests received by the Health and Environmental Action Service for Inner South wards - comparison with the previous 6 months data

Table 2	Oct 2009 to March 2010			April 2010 to Sept 2010		
TEAM	Beeston/ Holbeck	City & Hunslet	Middleton Park	Beeston/ Holbeck	City & Hunslet	Middleton Park
Landlord Accreditation	4	0	1	0	1	1
Food Safety	15	98	7	12	65	3
Highways and Environmental Enforcement	97	65	25	43	75	57
Houses in Multiple Occupation	25	30	0	6	7	1
Health and Safety	42	58	1	53	55	2
Air Pollution	36	15	1	34	11	0
Commercial noise and Environmental Protection	104	178	8	98	240	14
Pest Control	20	33	20	43	40	56
Private Rented Sector Housing	40	60	12	27	39	8
Rentokil	82	61	72	65	66	101
South EAT*	286	732	221	532	914	313
Totals	751	1330	368	913	1513	556

Health & Environmental Action Service Requests

April - September 2010



Legend

□ Area Committee Boundaries

Service Requests by Ward

- 249 - 300
- 301 - 350
- 351 - 400
- 401 - 500
- 501 - 700
- 701 - 1150
- 1151 - 1778



The work areas in this section contribute to the strategic objective:

- *Cleaner, greener and more attractive neighbourhoods through effective environmental management and changed behaviours*

Service requests dealt with by the East Environmental Action and Highways & Environmental Enforcement teams (April 2010-September 2010)

Table 3	Inner South			Outer South				Outer East			
Job type	Beeston/ Holbeck	City & Hunslet	Midd'ton Park	Ardsley/ Robin- Hood	Morley North	Morley South	Rothwell	Crossgates/ Whinmoor	Garforth/ Swill'ton	Kippax/ Methley	Temple Newsam
Bonfires	5	4	4	5	10	6	5	4	3	4	3
Commercial waste	20	111	12	5	4	20	4	4	6	4	16
Domestic waste	93	69	22	6	17	13	15	19	15	16	11
Drainage	18	15	10	9	14	9	10	23	5	12	19
Flyers	0	38	0	0	0	0	0	0	0	0	0
Flyposting	5	17	0	3	0	1	1	4	5	7	3
Flytipping	50	78	68	17	22	16	10	27	22	15	23
Highways	23	48	12	14	23	16	14	24	10	20	16
Housing	6	9	2	3	2	5	6	8	3	3	7
Litter	26	268	7	2	3	14	7	9	5	2	5
Noise	168	209	128	68	75	89	60	85	50	52	69
Nuisance	8	8	2	4	4	5	6	3	0	3	6
Odour	0	3	0	2	1	0	1	1	0	0	2
Overgrown vegetation	40	12	20	28	12	21	27	47	36	18	26
Rodents	6	8	4	2	4	3	3	2	1	3	8
Vehicle offences	29	6	41	3	21	43	4	1	11	2	32
Waste in gardens	73	85	30	7	5	3	15	28	13	31	17
Totals	570	988	362	178	217	264	188	289	185	192	263

Service requests received by the East Environmental Action and Highways & Environmental Enforcement teams for Inner South wards - comparison with the previous 6 months

Table 4	Oct 2009 to March 2010			April 2010 to Sept 2010		
Job type	Beeston/ Holbeck	City & Hunslet	Middleton Park	Beeston/ Holbeck	City & Hunslet	Middleton Park
Bonfires	1	3	2	5	4	4
Commercial waste	20	106	4	20	111	12
Domestic waste	52	87	16	93	69	22
Drainage	9	13	13	18	15	10
F&V	1	1	0	0	1	0
Flyers	2	10	0	0	38	0
Flyposting	0	10	0	5	17	0
Flytipping	37	52	28	50	78	68
Highways	13	24	13	23	48	12
Housing	7	17	6	6	9	2
Litter	16	212	2	26	268	7
Noise	108	195	114	168	209	128
Nuisance	6	2	3	8	8	2
Odour	1	3	1	0	3	0
Overgrown vegetation	5	12	3	40	12	20
Rodents	2	5	0	6	8	4
Vehicle offences	76	6	11	29	6	41
Waste in gardens	19	31	25	73	85	30
Totals	375	789	241	570	989	362

Service requests dealt with by the dog wardens (April 2010-September 2010)

Table 5	Inner South			Outer South				Outer East			
Job type	Beeston/ Holbeck	City & Hunslet	Midd'ton Park	Ardsley/ Robin- Hood	Morley North	Morley South	Rothwell	Crossgates/ Whinmoor	Garforth/ Swill'ton	Kippax/ Methley	Temple Newsam
Dog wardens	94	79	90	58	37	52	43	60	70	37	46

Abandoned cars removed by the Highways & Environmental Enforcement team (April 2010-September 2010)

Table 6	Inner South			Outer South				Outer East			
Job type	Beeston/ Holbeck	City & Hunslet	Midd'ton Park	Ardsley/ Robin- Hood	Morley North	Morley South	Rothwell	Crossgates/ Whinmoor	Garforth/ Swill'ton	Kippax/ Methley	Temple Newsam
Abandoned cars	4	2	2	2	4	1	3	0	2	1	3

**Enforcement notices served by the East Environmental Action and Highways & Environmental Enforcement teams
(April 2010-September 2010)**

Table 7	Inner South			Outer South				Outer East			
TEAM	Beeston/ Holbeck	City & Hunslet	Midd'ton Park	Ardsley/ Robin- Hood	Morley North	Morley South	Rothwell	Crossgates/ Whinmoor	Garforth/ Swill'ton	Kippax/ Methley	Temple Newsam
Boarding Up's	0	4	0	0	0	0	0	2	0	2	0
Commercial waste	49	38	27	4	27	50	6	0	11	4	48
Detrimental properties	1	2	0	0	0	0	0	0	0	0	1
Domestic waste	47	14	2	2	0	1	6	6	2	1	1
Drainage	9	1	3	0	1	2	0	13	1	1	6
Highways	3	18	3	6	10	6	8	1	0	0	1
Intruder alarms	3	0	0	0	0	0	1	3	1	2	8
Littering	7	60	3	3	1	1	3	7	2	3	2
Rodents	1	4	2	0	0	0	0	0	0	0	3
Statutory nuisance	6	11	1	2		4	4	2	0	0	1
Totals	126	152	41	17	39	64	28	34	17	13	71

Enforcement notices served by the East Environmental Action and Highways & Environmental Enforcement teams for Inner South wards - comparison with the previous 6 months

Table 8	Oct 2009 to March 2010			April 2010 to Sept 2010		
TEAM	Beeston/ Holbeck	City & Hunslet	Middleton Park	Beeston/ Holbeck	City & Hunslet	Middleton Park
Boarding Up's	1	1	1	0	4	0
Commercial waste	106	36	13	49	38	27
Detrimental properties	0	0	0	1	2	0
Domestic waste	29	1	0	47	14	2
Drainage	0	1	9	9	1	3
Highways	5	3	2	3	18	3
Intruder alarms	1	0	0	3	0	0
Littering	4	17	4	7	60	3
Rodents	1	0	2	1	4	2
Statutory nuisance	4	9	4	6	11	1
Totals	151	68	35	126	152	41

**Fixed penalty notices issued by the East Environmental Action and Highways & Environmental Enforcement teams
(April 2010-September 2010)**

Table 9	Inner South			Outer South				Outer East			
TEAM	Beeston/ Holbeck	City & Hunslet	Midd'ton Park	Ardsley/ Robin- Hood	Morley North	Morley South	Rothwell	Crossgates/ Whinmoor	Garforth/ Swill'ton	Kippax/ Methley	Temple Newsam
Commercial waste	6	5	4	0	1	2	0	0	0	0	3
Dog fouling	1	4	1	0	0	0	4	0	1	4	1
Domestic waste	1	0	1	0	0	0	0	0	0	0	0
Littering	14	225	3	1	2	11	4	5	1	2	3
Totals	21	234	9	1	3	13	8	5	2	6	7

Fixed penalty notices served by the East Environmental Action and Highways & Environmental Enforcement teams for Inner South wards - comparison with the previous 6 months

Table 10	Oct 2009 to March 2010			April 2010 to Sept 2010		
TEAM	Beeston/ Holbeck	City & Hunslet	Middleton Park	Beeston/ Holbeck	City & Hunslet	Middleton Park
Commercial waste	9	1	2	6	5	4
Dog fouling	5	3	0	1	4	1
Domestic waste	2	0	0	1	0	1
Littering	4	161	0	14	225	3
Totals	20	165	2	22	234	9

The work areas in this section contribute to these strategic objectives:

- *Reducing health inequalities through the promotion of healthy life choices and improved access to services*
- *Improving the quality of life through maximising the potential of vulnerable people by promoting independence, dignity and respect*
- *Enhancing safety and support for vulnerable people through preventative and protective action to minimise risks and maximise wellbeing*

Adaptations to homes to support independent living

The agency consults with disabled people to identify the housing options, including re-housing and/or adaptations, which are most appropriate for their circumstances. Many of the works provided, such as grab rails, handrails, ramps, showers and lifts make a major contribution to a reduction in falls, especially by older people. A total of 480 adaptations were completed across the City between April and September 2010.

Table 11	Inner South			Outer South				Outer East			
Function	Beeston & Holbeck	City & Hunslet	Midd'ton Park	Ardsley & Robin Hood	Morley North	Morley South	Rothwell	Crossgates/Whinmoor	Garforth/Swillington	Kippax/Methley	Temple Newsam
Homes adapted	19	19	30	14	15	21	20	30	13	12	17

Page 111

Health & Safety

We protect people's health and safety by ensuring risks in the workplace are properly controlled. This is achieved through a program of risk based inspections, education and investigation of accidents. The aim of the latter is to call to account negligent employers and send out a clear message that they must meet their legislative obligations and make their workplaces safe.

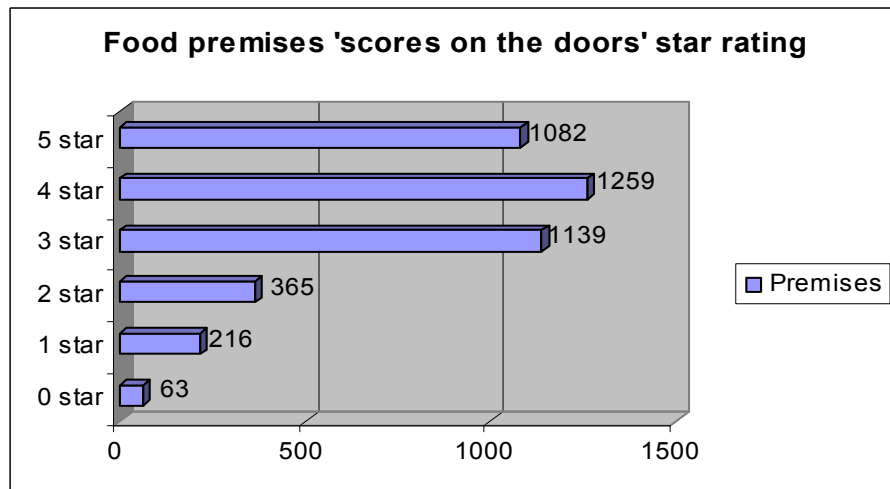
Table 12	Inner South			Outer South				Outer East			
Function	Beeston & Holbeck	City & Hunslet	Midd'ton Park	Ardsley & Robin Hood	Morley North	Morley South	Rothwell	Crossgates/Whinmoor	Garforth/Swillington	Kippax/Methley	Temple Newsam
Inspections	33	269	2	15	20	17	12	8	31	27	33
Investigations	6	42	0	3	4	0	4	2	5	4	4

Food safety & disease control

Our aim is to ensure that all food produced, prepared or sold in Leeds is safe to eat and will not cause ill health. This is facilitated by programmed inspections and supplemented by a portfolio of activity to encourage businesses to raise food hygiene standards “scores on the doors” has been particularly effective in this respect.

The monitoring and reporting of infectious disease notifications in the city provides essential information to aid disease control, equally important is the work done in investigating particular cases of gastrointestinal illness which may indicate problems with the food or water supply to the City. Detection of other sources of gastrointestinal illness is afforded by the food and water sampling programmes. The Animal Health function concerns itself with enforcement of disease control and welfare provisions of the food animals at farms, livestock markets and during transit.

Table 13	Inner South			Outer South				Outer East			
Function	Beeston & Holbeck	City & Hunslet	Midd'ton Park	Ardsley & Robin Hood	Morley North	Morley South	Rothwell	Crossgates/Whinmoor	Garforth/Swillington	Kippax/Methley	Temple Newsam
Food inspections	15	194	32	13	29	25	17	10	17	21	24
Animal health visits	1	1	1	0	5	0	2	1	1	1	4



The scheme displays a star rating for food businesses based on a food hygiene inspection. Ratings awarded range from 5 stars for excellent to 0 stars for very poor. Businesses selling or producing low risk food are not included in the scheme. Although it is voluntary for food businesses to display the award all ratings can be viewed on the internet at:

<http://www.scoresonthedoors.org.uk>

4,124 premises are currently rated

Housing regulation

Includes management and promotion of the Leeds Landlords' Accreditation Scheme, enforcement of Housing Act powers and controls over Houses in Multiple Occupation (HMOs) which can present higher risks to the occupants for example in terms of fire safety. Major changes introduced in the Housing Act include the introduction of licensing of all HMOs, selective licensing in areas of low demand or with severe ASB issues and generally addressing poor housing conditions which are known to have an adverse impact on health.

Most of our housing regulation work is to identify and remove category 1 hazards from properties and where possible encourage owners to bring their properties up to the decent homes standard. As such we are more active in areas with high numbers of pre 1919 properties and Houses in Multiple Occupation.

Table 14	Inner South			Outer South				Outer East			
Function	Beeston & Holbeck	City & Hunslet	Midd'ton Park	Ardsley & Robin Hood	Morley North	Morley South	Rothwell	Crossgates/Whinmoor	Garforth/Swillington	Kippax/Methley	Temple Newsam
Single homes inspected	4	2	1	0	2	0	2	1	0	2	0
HMO 's inspected	12	6	1	0	2	0	3	0	1	0	0
Accreditation inspections	0	1	0	1	0	0	1	0	1	1	0

* HMO's – Houses in multiple occupation

Empty Properties

The ward figures below are to the end of July 2010 and show the number of empty properties of all types and tenures that have been empty for longer than 6 months. By way of comparison City & Hunslet has the highest concentration of empty properties with 1,320. The total for the City as a whole is 8,725. If we exclude ALMO, registered social landlord, student accommodation and second homes the figure for the City falls to 5,891 – unfortunately ward by ward figures aren't available for this narrower definition.

Table 15	Inner South			Outer South				Outer East			
Function	Beeston & Holbeck	City & Hunslet	Midd'ton Park	Ardsley & Robin Hood	Morley North	Morley South	Rothwell	Crossgates/Whinmoor	Garforth/Swillington	Kippax/Methley	Temple Newsam
Properties empty for more than 6 months	343	1320	138	143	182	189	127	152	115	170	137

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Originator: Stephen Smith

Tel: 77293

Report of Chief Environment Services Officer

Report to South (Inner) Area Committee

Date: 11th November 2010

Subject: Grounds Maintenance Update Report

<p>Electoral Wards Affected:</p> <p>All</p> <p><input type="checkbox"/> Ward Members consulted (referred to in report)</p>	<p>Specific Implications For:</p> <p>Equality and Diversity <input type="checkbox"/></p> <p>Community Cohesion <input type="checkbox"/></p> <p>Narrowing the Gap <input type="checkbox"/></p>	
<p>Council Function <input checked="" type="checkbox"/></p>	<p>Delegated Executive Function available for Call In <input type="checkbox"/></p>	<p>Delegated Executive Function not available for Call in Details set out in the report <input type="checkbox"/></p>

Executive Summary

In July 2010 the Council's Executive Board gave approval for the procurement of a new grounds maintenance contract with a revised start date from 1st March 2011 to 1st January 2012. A draft specification has now been prepared incorporating feedback from ALMO tenants, Highways and Transportation services and the Area Committees.

Engaging with the Parish and Town Council's has also been raised as an issue through Area Committees and the Grounds Maintenance Scrutiny Inquiry carried out between August and December 2009. The revised procurement timetable reflects the process to engage with Parish and Town Council's.

1.0 Purpose Of This Report

- 1.1 To advise members of the progress to date with the procurement of a new grounds maintenance contract to start 1/1/2012.
- 1.2 To advise members of the revision to the contract start date from 01/03/2011 to 01/01/2012.
- 1.3 To advise members of several key issues that have emerged to date that have influenced the approach taken to the procurement and shape of the contract.

2.0 Background Information

- 2.1 The Grounds Maintenance procurement strategy is currently being overseen by a Grounds Maintenance Programme Board chaired by the Chief Environmental Services Officer, and made up of the Chief Executive Officers from the three ALMOs and BITMO, the Highways Asset Manager for Highways and Transportation along with other key stakeholders including Strategic Landlord, Procurement Unit and Parks and Countryside. The programme board is supported by a project team made up of representatives from the four clients, procurement, environmental services and parks and countryside.
- 2.2 Looking forward, the proposals to monitor the performance of the appointed contractor will also seek to engage and actively involve the various clients so that they can feedback to their various stakeholder groups in a positive way and reflect that their interests are being represented and upheld. ALMO tenants and Town and Parish Council representatives will be encouraged to have a far greater role in the monitoring of the grounds maintenance services.
- 2.3 In overall terms the new contract will deliver the following grounds maintenance functions:
 - Amenity grass in residential areas including roadside verges, grass around sheltered areas and other areas some of which are on “In Bloom” judging routes.
 - Rough cut grass – this includes grass in urban or rural areas requiring less maintenance than amenity grass.
 - “Sight line” grass on highways – this is particularly in rural areas and at road junctions and bends, and is cut to maintain road safety standards.
 - Shrub and rose beds at various sites within the city.
 - Primary networks – typically grass verges and central reservations surrounding motorway and other key junctions.
 - Hedge maintenance

3.0 Main Issues

Progress to Date

- 3.1 The procurement strategy approach adopted to date has sought to engage and incorporate the views of the various clients whilst at the same time promoting a consistent approach to grounds maintenance across the city.
- 3.2 Below is the summary of the consultation work carried out by the clients which has been used to develop the contract specification and the contract structure

4. Consultation Arrangements and Feedback

4.1 As part of the procurement process the four clients have undertaken a range of customer consultation activities. These are summarized below with key findings:

4.2 ALMO and BITMO Boards

Consultation has taken place with customers through a variety of methods including newsletter articles, attendance at Resident and Tenant Group meetings, satisfaction surveys and a number of focus groups.

The issues that have been raised through the consultation process have been considered by the Project Team and include:

- Clarity on how customers could report problems
- Feedback when complaints are received
- Effective action when complaints are received
- Publish 'Service Standards' that are easy to obtain and understand
- Mapping of all sites needs to be up to date
- Monitoring needs to be consistent
- Financial penalties need to be imposed on the contractor
- Modern and suitable equipment needs to be used
- Litter picking needs to be undertaken prior to grass cutting

4.3 Area Committees

A report was presented to all ten Area Committees in September/October 2009 and in summary identified five key issues.

(i) Mapping of Sites

The current Grounds Maintenance mapping database has been developed over the life of this contract and now accurately records the areas of land assigned to the individual ALMOs and Highway and Transportation Services that they have authorised to be serviced. Land will only be varied in or out of the contract with the approval of the appropriate client. Current systems allow the contract monitoring team to determine whether any other identified areas of land are in Council or private ownership and will ensure that the mapping database used for the new contract is up to date.

Where land is in private ownership every effort is made to identify the owner and encourage them to maintain the land. Where ownership is not clear and more work will be done to ensure that the mapping database is as up to date as possible and maintained throughout the life of the next contract.

(ii) Contract Specification

A number of issues were raised including the possibility of collecting grass cuttings, the ability to vary the number of cuts in certain areas, the removal of cuttings from highways and footways after works have been carried out. The soft market testing exercise carried out in 2009 suggested that this option would significantly increase unit rates. Contractors that responded have indicated that grass collection would be approximately 33% more expensive.

(iii) Contract Structure

The report to Area Committees recommended that one city wide integrated contract represents the opportunity to get best value. In the main this was agreed to but some comments were made on the role of Town and Parish Councils. The agreed contract structure will provide Parish and Town Councils with an opportunity to tender for the grounds maintenance work in their areas.

(iv) Contract Monitoring

Various comments were made including the need to ensure more consistent monitoring and the deduction of payment for unsatisfactory or uncompleted work. A more robust and consistent contract monitoring procedure is being developed for the new contract.

(v) Contract Mobilisation

A general desire to ensure a longer lead in period than was allowed for the current contract. The revised procurement timetables allows for a mobilisation period of 17-20 weeks

4.4 Leeds Citizens' Panel

1,000 members of Leeds Citizen's Panel were consulted by Highways and Transportation to gather views from a range of residents in relation to grounds maintenance and grass cutting across Leeds. Questions were asked about the quality and frequency of services. 542 responses were received. The key areas for consideration from the consultation and the actions taken in preparation for the new contract are as follows:

	Summary	Response:
i	Consider clearing of footpaths after work has been done and/or collecting grass clippings.	The revised contract will test the market capability and the impact on affordability of collecting grass clippings during the mowing operation. The value of this operation will be assessed during contract evaluation.
ii	Verges adjacent to rural roads require more attention.	The grass verges of rural roads have been reviewed and remapped. The revised contract will include the trimming of a minimum 1m wide verge on all rural roads
iii	Overall respondents disagreed to an increase in Council Tax to provide an enhanced service	This suggests that respondents recognise the financial implications of improving the service and value for money will continue to be a key consideration during the tender process.

The feedback from the consultation process to date has been used to influence the contract specification and contract structure.

5 Environment and Neighbourhoods Scrutiny Board

- 5.1 Between August and December 2009 the Environment and Neighbourhoods Scrutiny Board carried out a review of the procurement process currently being followed and a report outlining the Board's recommendations along with the response of the Executive Board Member for Environmental was presented to Executive Board on the 10/03/2010.
- 5.2 Although the inquiry raised similar issues to those identified in the client consultation, it also concentrated on the approach that the Council will take to 'orphan sites' in the new contract. Orphan sites are those where ownership within or outside the Council can not easily be determined. In the majority of cases these sites impact on the visual amenity of an area and it is in the public interest to maintain them.
- 5.3 Orphan sites continue to be identified as the grounds maintenance database is improved, however the addition of such sites to the schedule of works within the Grounds Maintenance Contract continues to provide additional financial pressure to the clients. As the maintenance of these areas is within the public interest it is proposed that these are corporately funded and added to the database
- 5.4 In considering the way forward for the service consideration has been given to the options of either a traditional 'input' based specification where works and frequencies are clearly specified or an 'output' based specification where less prescription is given and more emphasis is placed on desired outcomes – e.g. 'maintain all grassed areas to a certain standard throughout the growing season' with no reference to numbers of cuts to be carried out in a given period or frequency. An 'input' based specification is the strongly recommended option as this gives far greater certainty as to the works being carried out and when and also enables far greater clarity from a contractor performance management and payment perspective.

6. Contract Duration

- 6.1 The current contract was originally let as a three year contract with the option to extend by an additional three years in one year increments. The soft market testing exercise carried out in 2009 suggests a longer term contract with the ability to extend again by one year increments provides the potential to receive lower unit cost quotes and therefore better value in the long term. It is recommended that a five year contract package be advertised with the opportunity to extend for a further five years in 1 year increments.

7. Contract Structure

- 7.1 As part of the current procurement exercise an option appraisal process was carried out to assess the contract packages available to deliver the grounds maintenance services from 01/03/2011. Two option appraisal workshops were held, facilitated by the Corporate Risk Management team; representatives from the four main clients were involved in the workshops along with representatives from Parks and Countryside, the procurement unit and Environmental Services.
- 7.2 The outcome of the workshops was to recommend the procurement of a city wide contract covering all aspects of grounds maintenance being delivered by one contractor across the city. This was felt to represent not only the most cost effective approach to providing grounds maintenance services but also the one that gives the greatest clarity and accountability in terms of performance from a contractor perspective and ease and ability of monitoring from a client/stakeholder perspective. It is anticipated that there will be strong interest in such a contract. The most recent information regarding interest from the market is the result of the soft market testing

done at the end of last year. Fourteen companies returned the documentation, out of which we assessed nine to be capable of delivering a contract of this size.

8. Revised Procurement Timetable

- 8.1 The current contract ends on 28/02/2011 however concern has been raised about the risks associated with having a new contract starting on the same day as the start of the grass cutting season.
- 8.2 In view of this, it is proposed to extend the current contract until 31/12/2011 with the contract award date around August 2011. This will allow a generous mobilisation period and a contractor handover at a point in the horticultural calendar when maintenance activity is reduced. The new contractor will have the opportunity to become established and fully resourced to start the grass cutting season on 01/03/2012.
- 8.3 The key dates and stages of the revised procurement timetable can be summarised as follows:
- Sept 2010 - seek confirmation of Parish & Town Council's involvement
 - Oct 2010 - evaluation of returns
 - Oct/Nov - report findings to Programme Board
 - Dec 2010 - publication of OJEU (Official Journal of the European Union) advert inviting expressions of interest
 - Late January 2011 - return of completed PQQs (Pre Qualification Questionnaire) documentation
 - February 2011 - PQQ evaluation
 - March 2011 - tenders invited
 - June 2011 - tenders returned
 - June/July 2011 - tender evaluation
 - August 2011- contract award
 - 1st January 2012 - contract start

This approach allows a mobilisation period of 17-20 weeks and for any other contract handover issues (such as T.U.P.E) to be resolved before the start of the grass cutting season.

9. Parish and Town Councils

- 9.1 Throughout the life of the current contract a small number of Town and Parish Councils have expressed interest in becoming more closely involved in the delivery of grounds maintenance services within their areas. In response to the report to Area Committees (September 2009) and as part of the Environments and Neighbourhoods Scrutiny review this issue has again been raised as to the practicality of allowing local council areas to be identified as separate areas of land that would then give interested Town and Parish Councils the ability to bid to carry out works within their area.
- 9.2 Although the initial option appraisal exercise recommended a city wide contract, subsequent consultation with Parish and Town Councils and Area Committees has suggested that Parish and Town Councils should have the opportunity to bid for grounds maintenance work within their areas.

- 9.3 At its meeting on 22/07/2010 the Executive Board agreed to the recommendation to advertise the Grounds Maintenance contract on the basis of a city wide contract with the option to allow Parish and Town Councils to tender for work within their areas.
- 9.4 To progress this issue all parish and Town Councils were written to on the 02/08/2010 asking them to confirm their expression of interest to be included in the provision of grounds maintenance services. Within the letter two options were offered
- (i) Parish and Town Councils to be given the opportunity to be involved in the competitive process and formally bid for the provision of grounds maintenance services within their areas
 - (ii) For Local Councils that do not wish to be involved in the competitive process, have the opportunity to be part of the formal monitoring process

The closing date for expressions of interest was 13/08/10 although this has now been extended to 13/09/10 to allow local councils to have the decision approved through their formal processes.

11 responses have been received from Parish and Town Councils, 10 of which have identified option 2 as the preferred option and two have identified option 1 (2 Parish Councils have identified option 1 and 2)

- 9.5 The next stage of the process is give a formal presentation to those Parish and Town Councils that have registered and interest. The presentation has been arranged for Wednesday 22/09/10 and will cover options 1 and 2 in more detail covering the tendering process, tender specification and monitoring procedure. It will also provide local council representatives an opportunity to ask questions and fully understand the options.

10. Contract Monitoring and Administration

- 10.1 Over the life of the current contract, monitoring and administration arrangements have improved through the commitment of the various clients. And it has been agreed that contract monitoring arrangements for the new contract need to build on the good work already done to ensure a consistent approach that holds the successful contractor to account and achieves the standards of service that is required. In response to the consultation exercises mentioned above, there is also a strong desire to look at how key stakeholders such as ALMO/BITMO tenants and representatives from interested Town and Parish Councils can contribute to the contract monitoring and contractor feedback arrangements.
- 10.2 New contract monitoring arrangements are being developed that will involve a team approach with all Clients taking part in monitoring to ensure that they can see at first hand the performance levels in their area. Staff carrying out monitoring activities will then take part in regular meetings with the contractor where performance is discussed and payment authorised. Staff from Environmental Services will organise the overall structure of meetings and also undertake the monitoring on behalf of Highways and Transportation. ALMOs and BITMO will also be working with groups in their areas to provide and receive feedback on contractor performance.

11. The Executive Board Report July 2010

- 11.1 A report was prepared for the Council's Executive Board seeking approval to progress with the procurement of a new grounds maintenance contract. The report presented on 22/07/2010 made five recommendations all of which were approved,
- i. The contract administration and monitoring arrangements as set out in the report.
 - ii. That the contract be advertised on the basis of one, single city-wide contract with the option to require a variant bid to allow interested Parish or Town Councils to tender for work within their areas..
 - iii. That a contract be advertised for five years with the option to extend for up to a further five years.
 - iv. That Executive Board agree to extending the contract with Glendale and ATM until 31/12/2011 subject to the issue of a transparency notice.
 - v. That a contingency sum of £60K in year 1 (financial year 2012/2013), £20K year 2 onwards, be allocated to enable any future orphan sites identified to be properly maintained.

12.0 Implications for Council Policy and Governance

The procurement of the new contract is being delivered using the Councils Delivering Successful Change methodology and is overseen by a Grounds maintenance Programme Board.

13.0 Legal and Resource Implications

Resources to progress the procurement of the new contract have been provided by the four clients with support from Environment and Neighbourhoods and Procurement'.

14.0 Conclusions

The progress to date with the procurement of a new grounds maintenance contract is on schedule with the procurement timetable to have a new contract in place starting on 1st January 2012.

15.0 Recommendations

- 15.1 Members to note the contents of this report.

Background Papers

None



Originator: Andrew Mason
Tel: 39 52860

Report of the Director of Environment and Neighbourhoods

South (Inner) Area Committee

Date: 11th November 2010

Subject: Briefing Note on Proposed Delegation of Elements of the Streetscene Service

<p>Electoral Wards Affected: All</p> <p><input type="checkbox"/> Ward Members consulted (referred to in report)</p>	<p>Specific Implications For:</p> <p>Equality and Diversity <input type="checkbox"/></p> <p>Community Cohesion <input type="checkbox"/></p> <p>Narrowing the Gap <input type="checkbox"/></p>	
<p>Council Function <input checked="" type="checkbox"/></p>	<p>Delegated Executive Function available for call in <input type="checkbox"/></p>	<p>Delegated Executive Function not available for Call In Details set out in the report <input type="checkbox"/></p>

Executive Summary

At the meeting of Area Committee Chairs on 6th August 2010 it was agreed, following discussion, that a further report be prepared looking at the potential to increase the delegation for a range of Streetscene services to Area Committees, which in turn would make them more accountable and responsive to the needs of localities and the aspirations of local people and local Elected Members.

Area Committee Chairs were broadly in favour of the move to increase delegation but were keen to point out that this should be via “real” action being taken, and not merely a token delegation based on the increased ability to influence service delivery but without any real ability to change or shape it.

A further briefing note was presented to Area Chairs on the 8th October, which they supported. They agreed to the content of the note and asked that further work is undertaken by Officers, to clarify and provide more detail to committees on how the delegation will work in practice. This included the provision of robust intelligence to support the allocation of resources and provide a baseline position at the local level.

Area Committees are asked to note the contents of the attached briefing note. A more detailed report will be prepared for Area Committees later in the municipal year.

Briefing Note Presented to Area Chairs 8th October 2010 on the Proposed Delegation of Elements of the Streetscene Service to Area Committees

1. Current Position

- 1.1 Streetscene Services currently form part of Environmental Services and provide a range of environmental services to the City of Leeds. Within Streetscene are the refuse and recycling collection service along with services such as street cleaning, gully cleansing, fly tip removal etc. For the purposes of this note and the proposed delegation refuse and recycling collection services are excluded from the scope, whereas street cleaning and other ancillary services are included within the scope.
- 1.2 It is also accepted that within Streetscene services (excluding refuse and recycling collection) a number of activities do not lend themselves sensibly to discussions on greater delegation, and included within this would be those services provided to the city centre and also those provided on a city-wide basis such as the primary network team and gully cleansing activities etc. Even excluding the aforementioned activities, the scale of resource that is the subject of this discussion is still significant. In 2010/11 the annual revenue budget for all services within scope is approximately £6.2m and comprises 138 FTE's plus relevant machinery and equipment etc.
- 1.3 Whilst it is suggested that there is a clear argument for excluding some services from any potential delegation, other services within scope clearly have the opportunity to be influenced by local choice and local circumstances. Such services include:
- Mechanical street cleaning
 - Manual street cleaning
 - Litter bin emptying
 - Graffiti removal teams
 - Fly tip removal teams

2. How Could it Work?

- 2.1 It was acknowledged at the discussion on the 6th of August that delegation of responsibility for services to Area Committees would need to be done on a needs-lead basis and that Elected Members/Area Committees would also need significant support to help them with their role and responsibilities in this regard. At this stage, it is proposed that on an annual basis each Area Committee (it is recommended that the Area Committee Environmental Sub-Group is used) negotiates a Service Level Agreement with Streetscene Services in terms of the range and methodology by which services are deployed in their area. In discussing and agreeing the Service Level Agreement it is intended that summary information will be provided to assist in that debate, such information to include:-
- Current service resources and how they are deployed on the ground
 - Current operating arrangements e.g. cleansing frequencies etc.
 - Area-based service requests over the preceding year
 - Complaint data broken down by complaint type
 - Customer perception survey information e.g. residents surveys

It is also proposed that the above information is complemented by empirical, survey based data that robustly records and reports on actual conditions on the ground.

2.2 Moving forward it is recommended that Area Committees be given fuller and more regular data on local environmental quality to assist them in their role, and a number of options have been considered and are proposed for discussion.

i) Enhanced NI 195 Data

The Council currently collects, on a city-wide basis, data on cleanliness levels via national indicator NI195. As outlined, the indicator is collected at a city-wide level only and is statistically unreliable at areas below the city-wide level, even at the wedge or Area Committee level the data cannot be regarded as robust. Nevertheless, there is the potential to increase the annual sample size and as a consequence produce data that is capable of interpretation at a more local level.

ii) DLEQS Surveys

District Local Environmental Quality Surveys (DLEQS) is a district version of a National Environmental Quality Survey, designed by the Keep Britain Tidy group. Leeds has experience of working with this survey over a number of years and it is accepted as a robust and relevant indicator of local environmental quality. The DLEQS methodology is similar to that for NI 195 but covers a wider range of issues than simply cleansing, for example weeds, staining of surfaces, condition of street furniture, fly-tipping, fly-posting and the condition of grassed areas etc. As such, whilst the survey is more intense and intensive from a labour input perspective, it does provide real and robust local environmental quality data that can be better used to assess service effectiveness both from an outcome and also from an input perspective. It is recommended that if the DLEQS route were to be followed this should be pursued on the basis of producing information on a regular basis at the Area Committee footprint level. There is currently some in-house capacity within LCC to produce this, though probably not on the scale that would be required, and there may be some resource implications if this route were to be followed.

iii) An LCC Version of the DLEQS Model

Whilst the DLEQS model is a nationally agreed approach locally derived versions can be produced and monitored locally. It is not clear from our analysis of this option why we would pursue a variant to the DELQS model in terms of the additional benefits it would bring. At the same time producing a DLEQS variant will require additional work both in terms of survey planning and also data interpretation.

2.3 Of the 3 options set out above, option 2 (the DLEQS survey model) is recommended as the best and most appropriate vehicle to report at an Area Committee level, such that Area Committees can fully understand how services are performing in their area and also how they can be amended to reflect local priorities and deliver outcomes on the ground. The DLEQS model, whilst fundamentally being a data repository, is also capable of producing visual representation of survey data and comparing that to accepted benchmarks and

norms. Visual representations of the DLEQS approach will be provided to Elected Members as part of the discussion on this issue.

3. Other Issues

3.1 In considering the issues outlined within this report Members also need to be aware of other issues that can potentially impact on any final decision taken, these are set out briefly below:-

- Within Environment and Neighbourhoods, work is currently going on to look at how a wider range of locality based services including the work done by Environmental Action Teams (EATs) and Environmental Enforcement can be made more accountable to area based structures and reflect the wider locality working agenda. This work is looking at operational and management structures and is likely to see groupings based on the existing wedge based structure that currently operates within area management and the (EATs). A verbal update on this issue will be given at the meeting on the 8th October.
- Street cleaning services are currently being reviewed as part of the Streetscene Change Programme. The programme covers a range of issues agreed at the end of the industrial action in November 2009 and in particular the move to more 7 day a week street cleaning arrangements across the city. This work involves mapping out current levels of service provision and resource deployment and will be an essential 'building block' of the enhanced delegation approach envisaged. This work will be completed in the next few months and will be instrumental in helping Members to understand the current service provision in their area and how that can be changed moving forward.
- INM funding has recently been completely removed from a range of street cleaning services and has resulted in service reductions on the ground. Further decisions on service levels/budgets may also be necessary in response to the Comprehensive Spending Review announcement in late October. Central to the issue is ensuring that resources are deployed on the ground in response to service need and that where it can be demonstrated that it is necessary resources should be moved, if needs be, from one Area Committee area to another.

4. Conclusions

4.1 This note sets out the range of Streetscene services that could potentially be delegated to the Area Committees.

4.2 The note also sets out an approach to data collection and reporting that will allow Area Committees to set out a clear plan for service delivery in their area and negotiate a Service Level Agreement which can be monitored throughout the year.

4.3 The note also sets out a range of issues that are currently relevant to this work and that need to be considered in relation to any decision and action plan around changes/implementation.

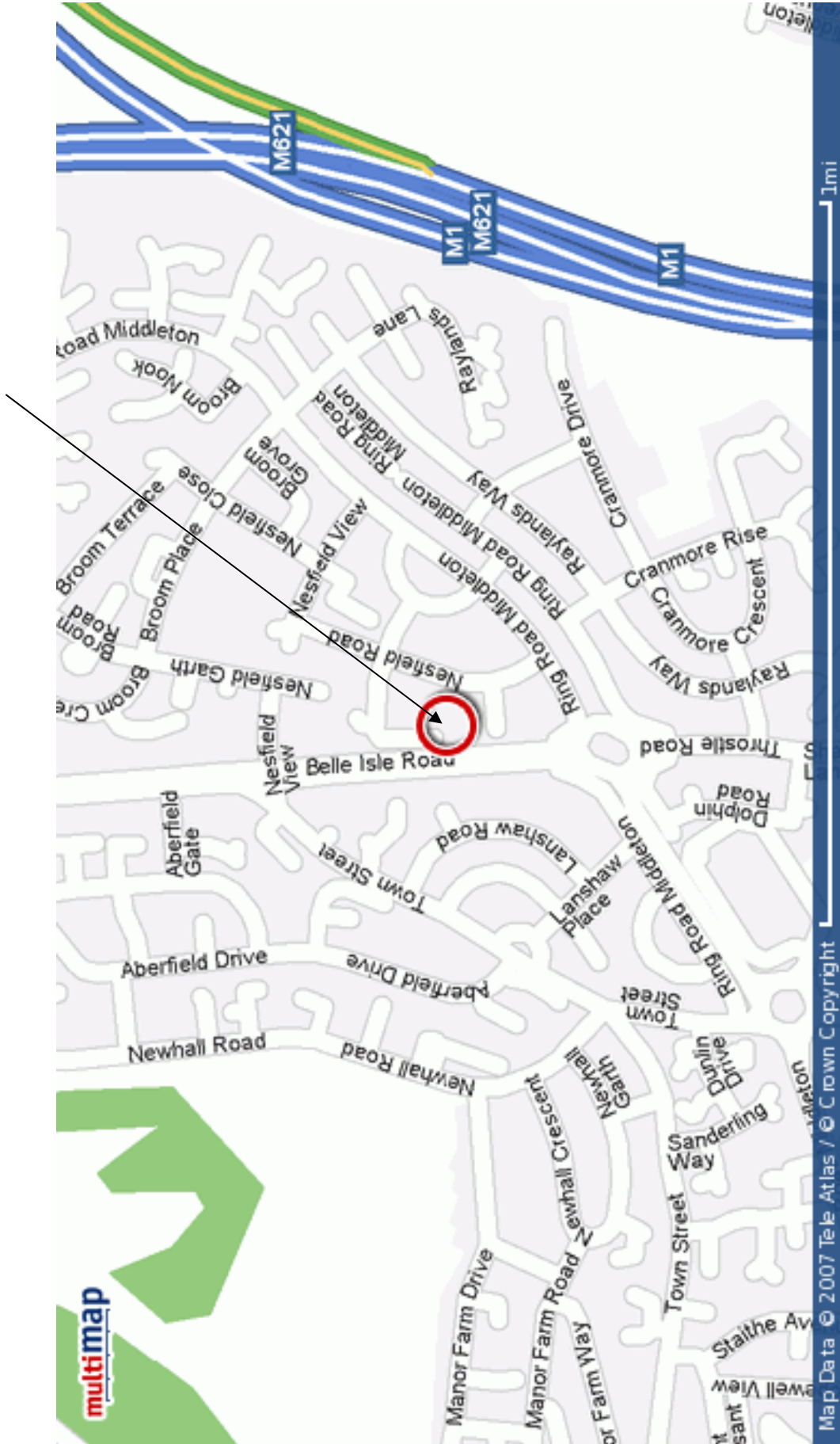
5. Recommendations

5.1 Area Committee Chairs are asked to note the contents of this report and to agree to the following:-

- That the scope of services to be delegated includes those set out at paragraph 1.3 and excludes refuse and recycling collection services.
- That further information on service and resource levels on an Area Committee basis is shared with Members once it is compiled.
- That the process of producing DLEQS monitoring data as a tool for assessing service performance be commenced.

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